

**CITY OF DUBUQUE, IOWA  
CITY COUNCIL PROCEEDINGS  
SPECIAL SESSION**

The Dubuque City Council met in special session at 5:30 p.m. on October 2 2014 at the Grand River Center, 500 Bell Street.

Present: Mayor Buol; Council Members Braig, Connors, Jones, Lynch, Resnick, Sutton; City Manager Van Milligen, City Attorney Lindahl

Staff present: City Attorney's Crenna Brumwell and Maureen Quann, Assistant City Clerk Trish Gleason

Mayor Buol read the call and stated this is a special session of the City Council called for the purpose of conducting the City Council Goal Setting Session.

**GOAL SETTING SESSION  
(Follow up to August 25 & 26, 2014 Sessions)**

Lyle Sumek, of Sumek and Associates, facilitated the FY 2015 City Council's third and final goal setting session. Following discussion, the City Council reached consensus on the 2029 Dubuque Vision Statement, City Mission Statement and established the following goals and priorities for 2014-2016.

**2029 DUBUQUE VISION STATEMENT**

The city of Dubuque is a progressive, sustainable city with a strong, diversified economy and expanding global connections. The Dubuque community is an inclusive community celebrating culture and heritage and has actively preserved our "Masterpiece on the Mississippi." Dubuque citizens experience healthy living and retirement through quality, livable neighborhoods with an abundance of fun things to do and are engaged in the community, achieving goals through partnerships. Dubuque city government is financially sound and is providing services with citizens getting value for their tax dollar.

**CITY MISSION STATEMENT**

The City's mission is to deliver excellent municipal services that support urban living and a sustainable city plan for the community's future and facilitate access to critical human services which result in financially sound government and citizens getting services and value for their tax dollar.

**FIVE-YEAR COMMUNITY GOALS FOR A SUSTAINABLE DUBUQUE**

- Economic Prosperity
- Environmental Integrity
- Social/Cultural Vibrancy

**FIVE-YEAR CITY GOALS**

- Planned and Managed Growth
- Partnering for a Better Dubuque
- Improved Connectivity: Transportation and Telecommunications

**FIVE-YEAR ORGANIZATIONAL GOAL**

- Financially Responsible City Government and High-Performance Organization

**POLICY AGENDA 2014 – 2016**

**Top Priorities:** (in alphabetical order)

- Arts and Culture Master Plan
- Central Iowa Water Association: Direction, Funding
- City Staffing Level: Evaluation, Direction, Funding
- Five Flags Center: Evaluation, Direction
- Inclusive Community: Action Plan
- Police: Review Best Practices
- Street Improvement Program: Funding

**High Priorities:** (in alphabetical order)

- Annexation: Direction on Specific Actions
- Emerald Ash Borer: Policy, Program, and Funding
- Housing Code and Inspections: Review, Update/Upgrade
- Indoor Aquatic Center
- Port of Dubuque Park: Development
- Skate Park
- Workforce Market-Rate Housing

There being no further business, upon motion the City Council adjourned at 8:24 p.m.

/s/Kevin S. Firnstahl, CMC  
City Clerk

1t 10/15