

**CITY OF DUBUQUE, IOWA  
CITY COUNCIL PROCEEDINGS  
SPECIAL SESSION**

The Dubuque City Council met in special session at 4:15 p.m. (delayed start) on August 4, 2016 in the Grand River Center, 500 Bell St.

Present: Mayor Buol; Council Members, Connors, Del Toro, Jones, Lynch, Resnick, Rios; City Manager Van Milligen, City Attorney Lindahl (Joined at 4:50 p.m.)

Also present: Assistant City Manager Cindy Steinhauser, Assistant City Manager Teri Goodmann (Joined at 4:26 p.m.), Assistant City Attorney Crenna Brumwell, Assistant City Attorney Maureen Quann.

Mayor Buol read the call and stated this is a special session of the City Council called for the purpose of conducting the annual goal setting session.

**GOAL SETTING  
(3 of 3)**

Consultant Lyle Sumek of Lyle Sumek Associates, conducted the third of three annual goal setting sessions with the Dubuque City Council.

City Council reviewed input received from department heads; 2016-2018 key Issues and activities/milestones; management-in-progress timelines 2016-2018, major projects timelines 2016-2018 and items considered as “on the horizon” 2018-2022 within the following goals.

- Community Goal 1: Economic Prosperity
- Community Goal 2: Environmental/Ecological Integrity
- Community Goal 3: Social and cultural Vibrancy
- City Goal 1: Planned and Managed Growth
- City Goal 2: Partnering for a Better Dubuque
- City Goal 3: Improved Connectivity: Transportation and telecommunications
- Organizational Goal: Financial responsible city government and high performance organization

The three goal setting sessions resulted in the City Council revising the 2031 Dubuque Vision Statement, Mission Statement, and re-affirmed five-year goals. They identified top and high priorities for a 2016-2018 policy agenda as well as a management agenda for projects and initiatives planned for 2016-2018.

**The 2031 Dubuque Vision Statement**

Dubuque 2031 is a sustainable and resilient city and an inclusive and equitable community. Dubuque 2031 has preserved our Masterpiece on the Mississippi, has a strong diverse economy and expanding connectivity. Our residents experience healthy

living and active lifestyles; have choices of quality, livable neighborhoods; have an abundance of fun things to do; and are engaged in the community.

### **Mission Statement**

Dubuque city government is progressive and financially sound with residents receiving value for their tax dollars and achieving goals through partnerships. Dubuque city government's mission is to deliver excellent municipal services that support urban living; contribute to an equitable, sustainable city; plan for the community's future; and facilitate access to critical human services.

### **Five-Year Community Goals for a Sustainable Dubuque**

- Economic Prosperity
- Environmental/Ecological Integrity
- Social/Cultural Vibrancy

### **Five-Year City Goals**

- Planned and Managed Growth
- Partnering for a Better Dubuque
- Improved Connectivity: Transportation and Telecommunications

### **Five-Year Organization Goal**

- Financially Responsible City Government and High-Performance Organization

### **2016 – 2018 Top Priorities (in alphabetical order):**

- Central Iowa Water Association: Resolution
- East-West Corridor Study Implementation
- Inclusive Dubuque Action Plan
- Master Plan for Chaplain Schmitt Island
- River Cruises Docking Facility

### **2016 – 2018 High Priorities (in alphabetical order):**

- 21st Century Policing Action Plan
- Citywide Flower-Planting Program
- Community Health Needs Assessment Plan
- Five Flags Center Study
- Street Maintenance Program
- Traffic Signal Synchronization Citywide

### **2016 – 2018 Management Agenda (in alphabetical order):**

- Affirmatively Furthering Fair Housing
- Arts and Culture Master Plan
- C.H.A.N.G.E. Program (Comprehensive Housing Activities for Neighborhood Growth and Enrichment)
- Community Security/Surveillance/Traffic Cameras Expansion
- Housing Tax-Increment Financing (T.I.F.) Program
- Opportunity Dubuque

There being no further business, upon motion the City Council adjourned at 7:50 p.m.

/s/Kevin S. Firnstahl, CMC  
City Clerk

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