

# Airport

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**AIRPORT DEPARTMENT**

Budget Highlights	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Amended	FY 2016/17 Recomm'd	% Change from Adopted FY 2015/16
<b>Expense</b>					
Employee Expense	1,360,138	1,392,752	1,392,812	1,468,689	5.5%
Supplies and Services	2,302,195	3,000,833	3,141,369	2,708,187	-9.8%
Machinery and Equipment	50,394	177,856	203,673	196,193	10.3%
Total	3,712,727	4,571,441	4,737,854	4,373,069	-4.3%
Abated Debt	265,761	369,261	369,261	374,011	1.3%
Total Expense	3,978,488	4,940,702	5,107,115	4,747,080	-3.9%
<b>Revenue</b>					
Passenger Facility Charge	163,905	205,534	205,534	202,734	-1.4%
Sales Tax	39,832	110,221	110,221	120,260	9.1%
Operating Revenue	3,324,766	3,737,390	3,737,390	3,352,771	-10.3%
Total Revenue	3,528,503	4,053,145	4,053,145	3,675,765	-9.3%
Total Property Tax Support	449,985	887,557	1,053,970	1,071,315	183,758
Percent Decrease					20.7%
Percent Self Supporting	87.7%	79.8%	77.2%	74.9%	
<b>Personnel - Authorized FTE</b>	<b>17.96</b>	<b>17.96</b>	<b>17.96</b>	<b>17.96</b>	

**Improvement Package Summary**

**1 of 3**

This improvement package provides funding for an increase in the amount of overtime budgeted. This increase is due to previous wage increases for staff, not additional anticipated hours needed.

Related Cost:           \$4,845   Tax Funds –Recurring  
Property Tax Impact: +\$.0021/+.02%  
Activity: Airport Administration

**Recommend - Yes**

**2 of 3**

This improvement package would provide additional funds for research materials and analysis to justify specific routes, airfares and frequencies. The consolidation of the airline industry continues to limit the number of air carriers while competition for their services by other airports continues to increase. Numerous surveys conducted show the demand for expanded air service exists within the City's

service area, but without additional funds there is not the ability to simultaneously market existing service and solicit expanded service.

Related Cost: \$25,000 Tax Funds –Non-Recurring  
Property Tax Impact: +\$.0106/+.09%  
Activity: Airport Administration

**Recommend - No**

**3 of 3**

This improvement package would provide funding for additional Wi-Fi capability at the Airport. This would continue the expansion and airfield coverage of the private Airport internet. Adding exterior antennas at strategic points around the airport would ensure a needed framework of connectivity and possible expansion into future technologies and uses. This additional WiFi area will increase reliability for Airfield Operations, Dubuque Jet Center and Airport Staff.

Related Cost: \$8,500 Tax Funds – Non-Recurring  
Property Tax Impact: +\$.0036/+.03%  
Activity: Airport Operation

**Recommend – No**

**Significant Line Items at Maintenance Level**  
**(Without Recommended Improvement Packages)**

**Employee Expense**

1. FY 2017 employee expense reflects a 2.5% wage package increase.
2. The Iowa Public Employee Retirement System (IPERS) City contribution remains at 8.93% and the employee contribution remains at 5.95% in FY 2017.
3. The City portion of health insurance increased from \$1,040 in FY 2016 to \$1,325 in FY 2017 per month per contract, resulting in an increase of \$41,040 (27.40%).
4. FY 2017 is the fifth year that eligible retirees with at least twenty years of continuous service in a full-time position or retired as a result of a disability and are eligible for pension payments from the pension system can receive payment of their sick leave balance with a maximum payment of one-hundred twenty sick days payable bi-weekly over a five year period. The sick leave payout included in Airport’s budget is \$13,344 (for three employees) in FY 2017.

**Supplies & Services**

5. Uniform Purchases increased from \$4,027 in FY 2016 to \$5,029 in FY 2017 based on a three year historical average.
6. Data Processing Equipment Maintenance decreased from \$24,331 in FY 2016 to \$16,634 in FY 2017 due to a decreased need in support services from outside providers.
7. Legal Notices & Ads increased from \$368 in FY 2016 to \$919 in FY 2017 based on a three year historical average.
8. Conferences decreased from \$11,315 in FY 2016 to \$9,248 in FY 2017 based on actual cost of conferences attended over the past three years.

9. City Business Travel decreased from \$7,796 in FY 2016 to \$6,000 in FY 2017 based on a three year historical average.
10. Education and Training decreased from \$19,832 in FY 2016 to \$9,339 in FY 2017 due to the Dubuque Airport hosting the annual Aircraft Rescue Fire Fighting training in FY 2016 but not in FY 2017. General Reimbursement revenue has been decreased to reflect the revenue that was received from airports attending the training in FY 2016.
11. Electrical Utilities increased from \$111,373 in FY 2016 to \$131,042 in FY 2017 which represents the increase expected at the new terminal facility.
12. Natural Gas Utilities increased from \$29,998 in FY 2016 to \$33,081 in FY 2017 which represents the increase expected at the new terminal facility.
13. Property Maintenance decreased from \$106,436 in FY 2016 to \$78,782 in FY 2017 based on FY15 actual plus 2%.
14. Motor Vehicle Fuel decreased from \$505,455 in FY 2016 to \$452,168 in FY 2017 based on a three year average less 10%. FY 2015 actual was \$316,658. The FY 2017 three year average cost per gallon is \$3.36 and the FY 2015 actual average cost per gallon was \$2.78. This is also reflected in the fuel sale revenues for FY 2017. FY 2017 estimated usage is as follows: Airport Administration \$991; Airport Operations and Maintenance \$28,716; and FBO Operations \$422,174 (which represents fuel to be sold to customers).
15. Aviation Fuel expense has decreased from \$1,533,137 in FY 2016 to \$1,336,021 in FY 2017 based on a three year average. In FY 2015, actual gallons sold were 445,436 and the estimated amount expected to be sold in FY 2017 is 455,104 gallons. The FY 2017 three year average cost per gallon is \$3.25 and the FY 2015 actual average cost per gallon was \$2.70. The purchase of Aviation Fuel is offset by Aviation Fuel sales with net revenue of \$477,253 in FY 2017 compared to \$522,925 FY 2016 budget and \$584,414 FY 2015 actual.
16. Motor Vehicle Maintenance decreased from \$21,436 in FY 2016 to \$19,755 in FY 2017 based on a three year historical average.
17. Motor Vehicle Maintenance Outsourced decreased from \$3,192 in FY 2016 to \$2,651 in FY 2017 based on a three year historical average.
18. License and Permit Fees decreased from \$7,024 in FY 2016 to \$703 in FY 2017 based on a one-time licensing charge for each security cameras in FY 2016 that will not be necessary in FY 2017.
19. Credit Card Charge decreased from \$25,290 in FY 2016 to \$14,870 in FY 2017 due to the termination of long-term parking fees at the new terminal.
20. Crackseal Materials decreased from \$5,135 in FY 2016 to \$500 in FY 2017 due to the amount of materials currently on hand that can be used in FY 2017.
21. Audit Services increased from \$2,100 in FY 2016 to \$5,100 in FY 2017 based on FY 2015 actual of \$4,900.

22. Promotion increased from \$92,990 in FY 2016 to \$120,250 in FY 2017. The FY 2017 budget includes a \$25,000 State Air Service Sustainment Grant. The history of Promotion spending is as follows:

FY 2001	\$ 84,349
FY 2002	\$ 82,223
FY 2003	\$110,195
FY 2004 *	\$155,352
FY 2005 *	\$161,276
FY 2006 *	\$115,607
FY 2007	\$133,118
FY 2008	\$191,354
FY 2009	\$219,938
FY 2010	\$163,437
FY 2011**	\$154,147
FY 2012	\$130,090
FY 2013	\$105,026
FY 2014	\$119,669
FY 2015	\$100,102
FY 2016	\$ 92,900 (Budgeted)
FY 2017	\$120,250 (Projected)

\* Reflects \$200,000 of Small Community Grant dollars committed to marketing.

\*\* Reflects \$20,000 of Air Service Sustainment Grant committed to marketing.

Estimated Promotion expenses in FY 2017:

Radio/Billboards/Newspaper/TV/Internet	\$ 46,990
Aviation consulting & reports	\$ 20,000
Fly Dbq Rewards Programs	\$ 25,000
Website Hosting/Task Force Meetings	\$ 10,000
Sponsorships/Events	\$ 11,000
Promotional Giveaways	\$ 5,000
FBO Operations	<u>\$ 2,260</u>
Total	\$120,250

## Machinery & Equipment

23. Purchase of equipment for FY 2017 includes (\$187,693):

### Airport Administration

Smart Phones (3) \$ 1,440

### FBO Operations

Smart Phone \$ 480  
 1985 Hobart Ground Power Unit \$ 83,000  
 1995 Jet Fuel Pump \$ 6,450  
 1995 100LL Fuel Pump \$ 5,425  
 Aircraft Lavatory Cart \$ 12,075  
 Aircraft Towbars \$ 1,500  
 Handheld Radios \$ 1,000  
 Safety Equipment \$ 368

Shop Equipment \$ 300

Airport Operations

1989 Portable Welder \$ 4,900  
1990 Northern Mill Drill \$ 4,875  
Jumping Jack Tamper \$ 3,800  
Miller MIG Welder \$ 5,700  
2009 Ford F-150 XLT \$ 32,000  
Smart Phones (3) \$ 1,440  
Shop Equipment \$ 3,290  
Airfield Signage \$ 7,500  
Safety Equipment \$ 1,200  
Handheld Radios \$ 1,000  
Security Cameras \$ 700  
Bunker Gear for 4 Ops Employees \$ 8,400

Terminal Building Maintenance

Shop Equipment \$ 150  
Security Cameras \$ 700

**Debt Service**

24. FY 2017 debt service includes the following (\$374,011):

\$18,530 2009A GO Borrowing Airport Improvements (Last Year 2029)  
\$12,425 2010A GO Borrowing Airport Improvements (Last Year 2030)  
\$151,678 2012C PFC GO Borrowing New Terminal (Last Year 2032)  
\$11,285 2012C GO Borrowing Airport Improvements (Last Year 2032)  
\$48,006 2012I Refunded GO borrowing T-hangar construction (Last Year 2020)  
\$65,364 2014B GO Borrowing Airport Improvements (Last Year 2029)  
\$44,789 2016C GO Borrowing New Terminal Roads/Apron (Last Year 2036)  
\$21,934 2017 Planned GO Borrowing Taxiway F (Last Year 2037)

**Revenue**

25. Advertising Displays remain at \$4,700 in FY 2017.
26. Vending Machine Commission decreased from \$2,025 in FY 2016 to \$0 in FY 2017 as there are not any vending machines at the new terminal, but it is anticipated that the Airport will pay \$2,000 less for the restaurant subsidy reducing the subsidy from \$7,200 in FY 2016 to \$5,200 in FY 2017.
27. TSA Rent increased from \$37,357 in FY 2016 to \$42,000 in FY 2017 due to the change in rent at the new terminal facility.
28. North Farm House Rent decreased from \$6,840 in FY 2016 to \$6,600 in FY 2017 due to the removal of the water utility that was previously provided by the airport but is now serviced by the City.
29. Car Rental increased from \$91,000 in FY 2016 to \$103,000 in FY 2017 based on FY 2015 actual of \$103,414.

30. FAA Office rent decreased from \$25,000 in FY 2016 to \$3,000 in FY 2017. The FY 2017 lease is currently under negotiation with FAA and they will lease less space.
31. Landing Fees remain at \$4,500 in FY 2017. FY 2015 actual was \$3,496.
32. American increased from \$75,800 in FY 2016 to \$78,500 in FY 2017 based on FY 2015 actual of \$78,188.
33. Corporate Hangar decreased from \$74,430 in FY 2016 to \$72,990 in FY 2017 due to the removal of the water utility that was previously provided by the airport but is now serviced by the City.
34. Aircraft Service fees increased from \$43,600 in FY 2016 to \$52,000 in FY 2017 based on FY 2015 actual plus 2%.
35. Airline Storage/Uplift decreased from \$32,200 to \$25,000 based a three year historical average.
36. Aviation Fuel Sales decreased from \$2,056,062 in FY 2016 to \$1,924,547 in FY 2017 based on a three year historical average.
37. Auto Gas Fuel Sales decreased from \$513,329 in FY 2016 to \$422,060 in FY 2017 based on a three year historical average.
38. Farm Land Rent increased from \$62,740 in FY 2016 to \$67,136 in FY 2017 based on the additional acreage that will be available to farm once the new terminal facility is in use.

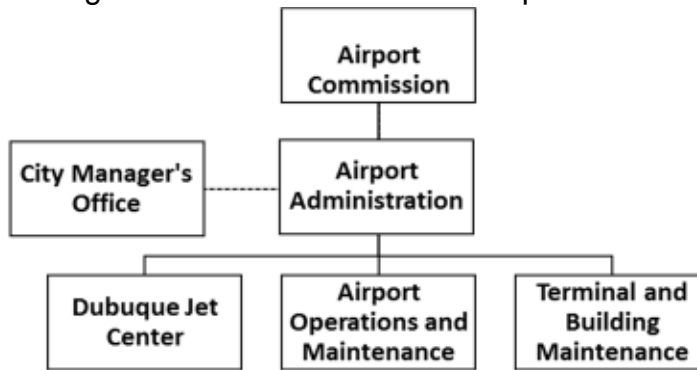
### **Miscellaneous**

39. The Airport Department budget with abated debt for Fiscal Year 2017 is 74.9% self-supporting versus the guideline of 76.6%.



# DUBUQUE REGIONAL AIRPORT

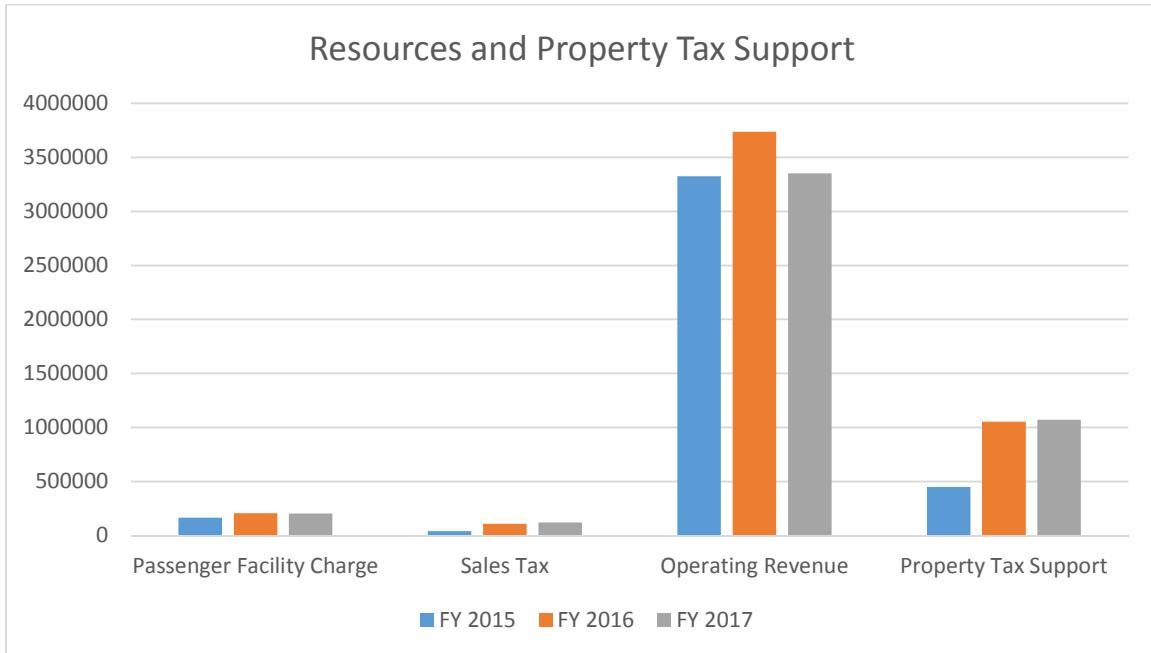
The Dubuque Regional Airport provides quality, viable, competitive Airport services and facilities while promoting sustainable economic development within the region.



## SUCCESS IS ABOUT PLANNING, PARTNERSHIPS AND PEOPLE LEADING TO OUTCOMES

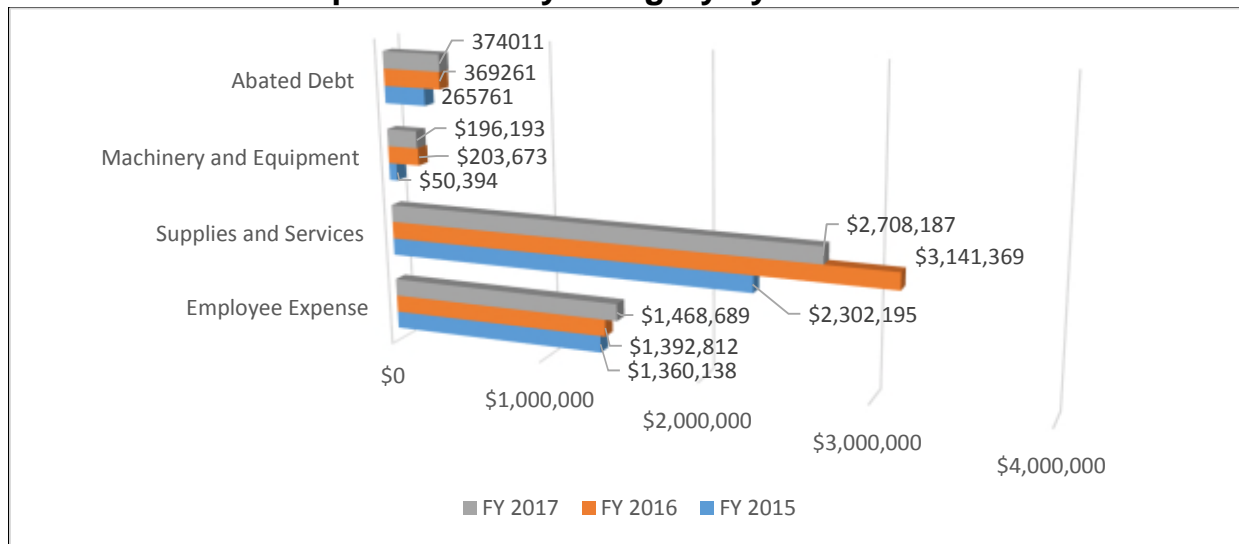


# DUBUQUE REGIONAL AIRPORT



The Airport is supported by 17.96 full-time equivalent employees, which accounts for only 30% of the department expense as seen below. Overall, the departments' expenses are expected to decrease by 7% in FY2017.

## Expenditures by Category by Fiscal Year



# DUBUQUE REGIONAL AIRPORT

## Airport Administration

### Overview

The Dubuque Regional Airport is owned by the City of Dubuque and is operated and managed by an Airport Commission as a department of the City of Dubuque. Airport Administration is responsible for the analysis, priorities, and the appropriate allocation of resources for the management and control of all Airport employees, facilities, property and legislative priorities. Dubuque Regional Airport currently has commercial airline service with American Airlines providing jet service through Chicago O'Hare International Airport and leisure flights with Sun Country Airlines to Laughlin, NV and Gulfport/Biloxi, MS.

The Airport consists of 1,248 acres, two runways (6,500 x 100 and 6,325 x 150), air traffic control tower, airline and general aviation terminals, numerous corporate and private use hangars and a joint use facility, which includes airfield maintenance and 24 hour aircraft rescue firefighting staff. The University of Dubuque fields a fleet of approximately 24 light aircraft for their aviation program while other aircraft are based locally and are provided aircraft maintenance by privately operated Blue Skies Over Dubuque. Several large local companies also base their corporate aircraft fleet at the Airport. The commercial business park at the Airport currently has two tenants, Jackson Concrete Pumping and Windstar Bus Lines.

Administration Funding Summary			
	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2016/17 Recommended
Expenditures	\$564,437	\$502,597	\$539,133
Resources	\$644,406	\$630,809	\$671,467

Administration Position Summary	
	FY 2016/17 FTE's
Airport Manager	1.00
Airport Operations/Maint. Supervisor	1.00
Accountant	0.75
Marketing Coordinator	0.70
<b>Total Full-Time Equivalent Employee's</b>	<b>3.45</b>

### Highlights of the Past Year



*New Terminal Facility Currently Under Construction – Scheduled Opening 2016*

# DUBUQUE REGIONAL AIRPORT



*Annual July 3<sup>rd</sup> Air Show and Fireworks*

## Performance Measures

### Airport Administration – Activity Statement

Provide quality, viable, competitive airport services and facilities while promoting sustainable economic development within the region.



### Goal: Economic Prosperity



**Outcome #1:** Economic Development by continuing to promote the Airport provided services while providing the highest level of service and continued safe operation in full compliance with all applicable security regulations.

*✈ Did you know*

*According to the 2009 Economic Impact Report issued by the Iowa Office of Aviation the Dubuque Regional Airport has an annual economic impact of \$34,386,200.*



### Goal: Improved Connectivity



**Outcome #2:** Continue to stabilize and expand commercial airline service for the Tri-State region to meet existing and future passenger traffic needs.

# DUBUQUE REGIONAL AIRPORT

Airport Staff had meetings with American Airlines, Sun Country Airlines and Allegiant during the previous year as well as route planners from American Airlines and SkyWest Airlines this year.



*Sun Country added a flight to Gulfport/Biloxi, MS in April, 2015*

## Dubuque Jet Center



### Overview

The Airport Commission operates the Dubuque Jet Center which offers a Fixed Based Operation (FBO) to assist with all general aviation needs. The FBO normally operates 17 hours a day (24 hours with notice) providing sales of aviation fuel, ground handling, hangaring and concierge services for general aviation, corporations, and the commercial airlines. The FBO makes arrangements for catering, car rental, hotels, chartering services, recommends places to visit, restaurants to dine, directions to local facilities and attractions, as well as calls for reservations and shuttles.

<b>Dubuque Jet Center Funding Summary</b>			
	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2016/17 Recommended
Expenditures	\$2,305,458	\$2,754,891	\$2,530,707
Resources	\$2,062,014	\$2,793,943	\$2,535,976

<b>Dubuque Jet Center Position Summary</b>	
	FY 2016/17 FTE's
Fixed Base Operations Supervisor	1.00
Asst. fixed Base Operations Supervisor	1.00
Accountant	0.25
Line Service Worker	3.53
Receptionist	1.50
<b>Total Full-Time Equivalent Employees</b>	<b>7.28</b>

# DUBUQUE REGIONAL AIRPORT

## Highlights of the Past Year



*Annual North American Trainers Association Formation Clinic in Dubuque*





*Beach Aero Group held event in Dubuque for 1<sup>st</sup> time*

## Performance Measures

### **Dubuque Jet Center – Activity Statement**

Provide the aviation community with a responsive and customer service driven Fixed Base Operation (FBO), which characterizes our slogan of "Hospitality is our Hallmark" by providing all aircraft, crew and passengers with competitive quality services in a safe, efficient, and hospitable manner.

 **Goal: Financially Responsible & High Performance Organization** 

**Outcome #1: Maintain and operate a safe, responsive, efficient and hospitable oriented Fixed Base Operation to promote fueling and aviation ground handling services at Dubuque Jet Center.**



# DUBUQUE REGIONAL AIRPORT

- The FBO helps to support local and transient businesses by providing ground handling services for their aircraft and passengers.



*Dubuque Jet Center staff apply deicing fluid to a business jet.*

- Airport Fixed Base Operations Staff receive specialized training for fueling, ground handling, deicing and airfield operations.
- The Dubuque Jet Center helps with hangaring and fueling University of Dubuque aircraft.

## Airport Operations and Maintenance

### Overview

Airport Operations and Maintenance provides an Airport which is open to the flying public year-round by ensuring Airport safety and compliance and is responsible for meeting FAA Part 139 compliance standards for all the runways, taxiways, Nav aids, fueling agents, firefighting, parking areas and roadways, as well as ensuring compliance with EPA, OSHA, DNR, FCC, Safety Management Systems (SMS), NFPA, Spill Prevention Control Program and Storm Water Pollution Prevention Plan, ADA, and TSA requirements.

24-hour coverage is provided by three Operations Specialists whose duties include aircraft rescue and firefighting services (ARFF), parking enforcement, medical first responder and security services for certified air carriers. Airport Maintenance is responsible for maintaining the Airport in an operationally safe, secure and efficient manner by providing for the maintenance of runways and taxiways, parking lots, entrance road, supervision of farm lease operations, weed and grass control, snow/ice removal on both landside and airside, monitoring water quality and wastewater treatment facility.

The Airport is required to have an annual FAA inspection for Part 139 compliance. This incorporates everything the airport can control such as, pavement conditions, maintenance, emergency procedures, lighting, navigational aids, and equipment to maintain these items, as well as all the buildings necessary to house equipment and staff. The airport can't control outside influences such as aircraft arrivals and departures.

# DUBUQUE REGIONAL AIRPORT

Operations and Maintenance Funding Summary			
	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2016/17 Recommended
Expenditures	\$879,791	\$1,003,989	\$1,063,381
Resources	\$433,166	\$407,690	\$208,586

Operations and Maintenance Position Summary	
	FY 2016/17 FTE's
Airport Operations Specialist	3.00
Mechanic	1.00
Maintenance Worker	3.00
Laborer	0.23
<b>Total FT Equivalent Employees</b>	<b>7.23</b>

## Performance Measures

### Airport Operations and Maintenance – Activity Statement

Ensure continued safe operations of the Airport and all facilities while maintaining safety and security for regional travelers.



### Goal: Improved Connectivity



#### **Outcome #1: Ensure airport safety by maintaining Part 139 safety compliance.**

- Maintain a secure facility in full compliance with all applicable FAA and TSA security regulations and policies.

Extensive documentation utilizing all the Federal Aviation Administration guidelines for safety and security is maintained daily. This documentation includes an airport snow and ice plan, emergency evacuation plan, drivers program, and daily inspections of airside and landside facilities.

#### **Outcome #2: Maintain a safe airside and landside by providing a maintenance program for 28 miles of pavement, 450 acres of grass and six miles of security fence.**



# DUBUQUE REGIONAL AIRPORT



*Maintaining a safe airside and landside includes mowing to remove visual and operational hazards for aircraft and maintaining the aesthetics of the grounds by keeping them properly trimmed, efficient snow removal in winter, pavement improvements to prevent deterioration of runways, taxiways and all landside road surfaces and maintain all airfield signage, lighting, pavement markings.*

## **Outcome #3: Airport Rescue and Fire Fighting (ARFF)**

Provide 24 hour FAA Part 139 Aircraft Rescue Fire Fighting and First Responder Medical services

- Provide aircraft rescue and fire-fighting coverage, emergency medical, security, and law enforcement support in accordance with applicable FAA and TSA requirements.



*Triennial Mobile Aircraft Fire Fighting Training (MAFFT) was held in Dubuque in September of 2015.*

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## Recommended Operating Revenue Budget - Department Total 51 - AIRPORT

Fund	Account	Account Title	FY14 Actual Revenue	FY15 Actual Revenue	FY16 Adopted Budget	FY17 Recomm'd Budget
252	43110	INVESTMENT EARNINGS	1,242	1,948	0	0
100	43236	ADVERTISING DISPLAYS	4,714	3,917	4,700	4,700
100	43238	AIRCRAFT SERVICE FEE	43,595	51,202	43,600	52,000
100	43242	RENT, FARM LAND	62,740	67,136	62,740	67,136
100	43251	RENTS & CONCESSIONS	3,957	3,660	3,950	3,440
100	43253	PROMOTION ITEMS	30	17	50	50
100	43255	VENDING MACH COMMISSION	3,028	2,703	2,825	800
100	43257	RENTAL, TRAILER LOT	2,640	2,200	2,640	2,640
100	43271	T HANGAR RENT	66,297	70,365	68,500	71,040
100	43272	TSA RENT	37,306	37,704	37,357	42,000
100	43274	NORTH FARM HOUSE RNT	7,410	6,840	6,840	6,600
100	43275	CAR RENTAL	90,531	103,414	91,000	103,000
100	43276	FAA OFFICE RENT	16,402	31,670	25,000	25,000
100	43278	A.Y. MCDONALD	5,152	5,273	5,476	5,275
100	43279	UNIVERSITY OF DUBUQUE	86,133	73,043	80,005	80,675
100	43280	LANDING FEES	4,442	3,496	4,500	4,500
100	43282	SECURITY GATE FEES	79	30	0	0
100	43283	AIRLINE STORAGE/UPLIFT	35,171	21,802	35,300	27,825
100	43285	AMERICAN EAGLE	78,027	78,188	75,800	78,500
100	43286	HANGARING, GEN.AVIATION	81,511	82,808	82,000	83,000
100	43287	MAINT HANGAR RENT	18,182	18,544	18,417	18,545
100	43290	CORPORATE HANGAR	67,153	74,602	74,430	72,990
100	43291	COMMERCIAL LAND RENT	8,913	14,645	12,880	13,464
<b>43 - USE OF MONEY AND PROPERTY</b>			<b>724,655</b>	<b>755,207</b>	<b>738,010</b>	<b>763,180</b>
400	44100	BAB SUBSIDY NON GRANT	3,118	3,011	0	3,011
<b>44 - INTERGOVERNMENTAL</b>			<b>3,118</b>	<b>3,011</b>	<b>0</b>	<b>3,011</b>
100	45701	STATE GRANTS	47,708	0	0	25,000
<b>45 - STATE GRANTS</b>			<b>47,708</b>	<b>0</b>	<b>0</b>	<b>25,000</b>
100	51340	LONG-TERM PARKING FEES	215,414	224,563	200,000	0
100	51505	PUBLIC SAFETY	78,450	78,450	78,450	78,450
100	51510	AVIATION FUEL SALES	1,980,192	1,787,937	2,056,062	1,924,547
100	51515	AUTO GAS FUEL SALES	500,202	319,572	513,329	422,060
100	51520	OIL	1,700	1,790	1,700	1,800
100	51525	FUEL FLOW	112,118	117,821	114,189	111,273
252	51535	RENTAL CAR FEE	56,004	61,275	56,000	61,000
100	51926	PILOT SUPPLIES	603	152	200	200
100	51963	CATERING	18,732	13,258	18,700	15,000
<b>51 - CHARGES FOR SERVICES</b>			<b>2,963,415</b>	<b>2,604,818</b>	<b>3,038,630</b>	<b>2,614,330</b>
100	53204	IOWA FUEL TAX REFUND	2,700	0	3,000	3,000
100	53605	MISCELLANEOUS REVENUE	200	40	0	0
100	53620	REIMBURSEMENTS-GENERAL	7,790	24,912	13,750	5,250
<b>53 - MISCELLANEOUS</b>			<b>10,690</b>	<b>24,952</b>	<b>16,750</b>	<b>8,250</b>
400	59100	FR GENERAL	0	59,013	53,506	48,006

**Recommended Operating Revenue Budget - Department Total  
51 - AIRPORT**

<b>Fund</b>	<b>Account</b>	<b>Account Title</b>	<b>FY14 Actual Revenue</b>	<b>FY15 Actual Revenue</b>	<b>FY16 Adopted Budget</b>	<b>FY17 Recomm'd Budget</b>
400	59350	FR SALES TAX CONSTRUCTION	40,787	39,832	110,221	120,260
400	59391	FR PASSENGER FACILITY	152,417	163,905	205,534	202,734
<b>59 - TRANSFER IN AND INTERNAL</b>			<b>193,204</b>	<b>262,750</b>	<b>369,261</b>	<b>371,000</b>
<b>51 - AIRPORT TOTAL</b>			<b>3,942,789</b>	<b>3,650,739</b>	<b>4,162,651</b>	<b>3,784,771</b>

## Recommended Operating Expenditure Budget - Department Total 51 - AIRPORT

Fund	Account	Account Title	FY14 Actual Expense	FY15 Actual Expense	FY16 Adopted Budget	FY 17 Recomm'd Budget
100	61010	FULL-TIME EMPLOYEES	683,639	694,854	700,742	719,433
100	61020	PART-TIME EMPLOYEES	171,055	176,899	175,200	176,491
100	61030	SEASONAL EMPLOYEES	4,527	5,000	5,129	5,239
100	61050	OVERTIME PAY	95,672	86,130	134,775	139,620
100	61071	HOLIDAY PAY-OVERTIME	1,740	0	0	0
100	61091	SICK LEAVE PAYOFF	7,513	9,767	7,513	12,396
100	61092	VACATION PAYOFF	0	5,142	0	0
100	61310	IPERS	85,427	85,985	90,714	92,942
100	61320	SOCIAL SECURITY	71,722	72,521	78,285	80,565
100	61410	HEALTH INSURANCE	173,287	171,360	149,760	190,800
100	61415	WORKMENS' COMPENSATION	49,023	50,467	47,919	48,373
100	61416	LIFE INSURANCE	621	618	1,401	1,439
100	61645	TOOL ALLOWANCE	200	200	200	200
100	61660	EMPLOYEE PHYSICALS	605	1,194	1,114	1,191
<b>61 - WAGES AND BENEFITS</b>			<b>1,345,031</b>	<b>1,360,138</b>	<b>1,392,752</b>	<b>1,468,689</b>
100	62010	OFFICE SUPPLIES	732	1,109	745	858
100	62011	UNIFORM PURCHASES	2,588	8,037	4,027	5,029
100	62013	UNIFORM MAINTENANCE	200	169	204	172
100	62030	POSTAGE AND SHIPPING	547	677	575	710
100	62032	FLAGS	31	32	1,226	500
100	62061	DP EQUIP. MAINT CONTRACTS	20,906	22,474	24,331	16,634
100	62062	JANITORIAL SUPPLIES	5,992	7,679	7,203	7,833
100	62064	ELECTRICAL SUPPLIES	14,787	10,950	11,766	11,168
100	62080	CREW CAR RENTAL	1,158	496	1,181	827
100	62090	PRINTING & BINDING	1,113	2,111	986	668
100	62110	COPYING/REPRODUCTION	1,377	628	963	633
100	62130	LEGAL NOTICES & ADS	312	1,010	368	919
100	62140	PROMOTION	130,762	100,102	92,990	120,250
100	62170	SUBSCRIPTIONS-BOOKS-MAPS	5,559	5,379	6,268	5,466
100	62190	DUES & MEMBERSHIPS	3,177	3,785	3,593	3,861
100	62204	REFUNDS	125	455	128	0
100	62206	PROPERTY INSURANCE	23,196	36,823	39,401	38,451
100	62207	BOILER INSURANCE	96	96	200	96
100	62208	GENERAL LIABILITY INSURAN	61,063	66,833	71,790	72,260
100	62210	SALES TAX	163	178	164	182
100	62211	PROPERTY TAX	3,166	2,646	3,229	2,699
100	62230	COURT COSTS & RECORD FEES	54	0	55	50
100	62310	TRAVEL-CONFERENCES	11,945	7,828	11,315	9,248
100	62320	TRAVEL-CITY BUSINESS	8,318	3,811	7,796	6,000
100	62340	MILEAGE/LOCAL TRANSP	1,927	1,506	1,946	1,755
100	62360	EDUCATION & TRAINING	7,018	11,460	19,832	9,339
100	62411	UTILITY EXP-ELECTRICITY	109,011	117,879	111,373	131,042
100	62412	UTILITY EXP-GAS	29,297	28,706	29,998	33,081
100	62418	UTILITY EXP-REFUSE	3,478	3,527	4,458	4,471

## Recommended Operating Expenditure Budget - Department Total 51 - AIRPORT

Fund	Account	Account Title	FY14 Actual Expense	FY15 Actual Expense	FY16 Adopted Budget	FY 17 Recomm'd Budget
100	62421	TELEPHONE	10,328	10,644	12,964	10,783
100	62424	RADIO/PAGER FEE	900	900	918	900
100	62431	PROPERTY MAINTENANCE	78,206	77,238	106,436	78,782
100	62436	RENTAL OF SPACE	2,548	1,961	1,714	1,798
100	62511	FUEL, MOTOR VEHICLE	556,872	316,658	505,455	452,168
100	62514	FUEL, AVIATION	1,419,616	1,092,164	1,533,137	1,336,021
100	62515	FUEL, AVIATION - FLOW	112,118	111,359	114,189	111,276
100	62516	FUEL, AVIATION - STORAGE	3,010	2,217	2,741	2,825
100	62521	MOTOR VEHICLE MAINT.	21,070	22,797	21,436	19,755
100	62528	MOTOR VEH. MAINT. OUTSOUR	3,131	207	3,192	2,651
100	62611	MACH/EQUIP MAINTENANCE	37,043	20,786	42,013	35,489
100	62614	EQUIP MAINT CONTRACT	0	0	25,000	25,000
100	62615	MACH/EQUIP MAINT. OUTSOUR	1,074	531	770	924
100	62627	CAMERA MAINTENANCE	0	0	1,440	1,530
100	62636	DE-ICING PRODUCTS	40,979	45,856	42,857	46,773
100	62642	FOOD PRODUCTS	16,926	13,170	19,540	17,416
100	62645	SPECIAL EVENTS	0	0	5,000	0
100	62649	BEVERAGE/ICE	2,749	2,540	1,975	2,163
100	62664	LICENSE/PERMIT FEES	686	701	7,024	703
100	62666	CREDIT CARD CHARGE	23,251	21,689	25,290	14,870
100	62667	INTERNET SERVICES	0	1,008	2,041	1,354
100	62681	LUBRICATION PRODUCTS	3,282	888	2,426	1,913
100	62686	CRACKSEAL MATERIALS	5,034	0	5,135	500
100	62691	AIR SHOW EXPENSE	1,769	1,905	1,305	1,943
100	62692	LANDFILL FEES	220	299	224	305
100	62713	LEGAL SERVICES	551	58,996	0	0
100	62726	AUDIT SERVICES	1,950	4,900	2,100	5,100
100	62733	CONTRACT CUSTODIAL	32,552	31,837	42,000	42,230
100	62747	MACH/EQUIPMENT RENTAL	824	385	840	593
100	62761	PAY TO OTHER AGENCY	56,436	7,200	7,200	5,200
100	62767	ENVIRON. TESTING/MON.	6,236	6,972	6,360	3,020
<b>62 - SUPPLIES AND SERVICES</b>			<b>2,887,459</b>	<b>2,302,195</b>	<b>3,000,833</b>	<b>2,708,187</b>
100	71120	PERIPHERALS, COMPUTER	0	10,468	0	8,500
100	71156	FURNITURE	0	1,437	0	0
100	71211	DESKS/CHAIRS	620	0	0	0
100	71227	SIGNAGE	7,332	0	7,479	7,500
100	71310	AUTO/JEEP REPLACEMENT	0	10,487	0	0
100	71314	TRUCK-REPLACEMENT	0	0	115,000	32,000
100	71324	SWEEPER/SCRUBBER	0	0	18,000	0
100	71410	SHOP EQUIPMENT	4,983	2,232	5,321	3,740
100	71420	EARTH COMPACTOR	0	0	0	3,800
100	71421	HIGH PRESSURE SPRAY	0	3,500	0	0
100	71511	PUMPS	0	0	0	11,875
100	71517	LIGHTING EQUIPMENT	0	0	1,675	0

## Recommended Operating Expenditure Budget - Department Total 51 - AIRPORT

Fund	Account	Account Title	FY14 Actual Expense	FY15 Actual Expense	FY16 Adopted Budget	FY 17 Recomm'd Budget
100	71550	MISCELLANEOUS EQUIPMENT	1,215	1,000	0	95,075
100	71619	OTHER MAINT. EQUIPMENT	0	20,468	13,500	16,975
100	72113	OTHER SAFETY EQUIPMENT	1,512	579	1,184	9,820
100	72116	SAFETY EQUIP., FIRE DEPT	0	290	0	148
100	72310	CONCESSION EQUIPMENT	0	0	5,594	0
100	72410	PAGER/RADIO EQUIPMENT	2,137	32	3,450	2,000
100	72417	CAMERA RELATED EQUIPMENT	9,769	166	6,653	1,400
100	72418	TELEPHONE RELATED	0	(267)	0	3,360
<b>71 - EQUIPMENT</b>			<b>27,568</b>	<b>50,394</b>	<b>177,856</b>	<b>196,193</b>
100	74111	PRINCIPAL PAYMENT	48,000	0	0	0
400	74111	PRINCIPAL PAYMENT	117,257	172,856	243,039	244,645
100	74112	INTEREST PAYMENT	4,488	0	0	0
400	74112	INTEREST PAYMENT	79,064	92,905	126,222	129,366
<b>74 - DEBT SERVICE</b>			<b>248,810</b>	<b>265,761</b>	<b>369,261</b>	<b>374,011</b>
252	91390	TO AIRPORT CONSTRUCTION	78,450	5,903	0	0
<b>91 - TRANSFER TO</b>			<b>78,450</b>	<b>5,903</b>	<b>0</b>	<b>0</b>
<b>51 - AIRPORT TOTAL</b>			<b>4,587,317</b>	<b>3,984,390</b>	<b>4,940,702</b>	<b>4,747,080</b>

## Recommended Expenditure Budget Report by Activity & Funding Source 51 - AIRPORT

### AIRPORT ADMIN. - 51100

#### FUNDING SOURCE: GENERAL

Account	FY14 Actual Expense	FY15 Actual Expense	FY16 Adopted Budget	FY17 Recomm'd Budget
EQUIPMENT	0	10,182	0	1,440
SUPPLIES AND SERVICES	226,581	207,047	149,711	168,470
WAGES AND BENEFITS	340,646	347,208	352,886	369,223
<b>AIRPORT ADMIN.</b>	<b>567,227</b>	<b>564,437</b>	<b>502,597</b>	<b>539,133</b>

### FBO OPERATION - 51200

#### FUNDING SOURCE: GENERAL

Account	FY14 Actual Expense	FY15 Actual Expense	FY16 Adopted Budget	FY17 Recomm'd Budget
EQUIPMENT	2,472	13,468	118,245	110,598
SUPPLIES AND SERVICES	2,219,789	1,651,699	2,297,511	2,032,986
WAGES AND BENEFITS	388,930	396,848	378,187	392,392
<b>FBO OPERATION</b>	<b>2,611,191</b>	<b>2,062,014</b>	<b>2,793,943</b>	<b>2,535,976</b>

### AIRPORT OPERATIONS - 51300

#### FUNDING SOURCE: DEBT SERVICE

Account	FY14 Actual Expense	FY15 Actual Expense	FY16 Adopted Budget	FY17 Recomm'd Budget
DEBT SERVICE	196,322	265,761	369,261	374,011
<b>AIRPORT OPERATIONS</b>	<b>196,322</b>	<b>265,761</b>	<b>369,261</b>	<b>374,011</b>

### AIRPORT OPERATIONS - 51400

#### FUNDING SOURCE: CUSTOMER FACILITY CHARGE

Account	FY14 Actual Expense	FY15 Actual Expense	FY16 Adopted Budget	FY17 Recomm'd Budget
DEBT SERVICE	52,488	0	0	0
EQUIPMENT	23,825	26,495	34,720	83,305
SUPPLIES AND SERVICES	262,480	237,213	307,590	273,002
TRANSFER TO	78,450	5,903	0	0
WAGES AND BENEFITS	615,455	616,082	661,679	707,074
<b>AIRPORT OPERATIONS</b>	<b>1,032,698</b>	<b>885,694</b>	<b>1,003,989</b>	<b>1,063,381</b>

### TERMINAL, BLDG MAINT. - 51700

#### FUNDING SOURCE: GENERAL

Account	FY14 Actual Expense	FY15 Actual Expense	FY16 Adopted Budget	FY17 Recomm'd Budget
EQUIPMENT	1,271	248	24,891	850
SUPPLIES AND SERVICES	178,608	206,236	246,021	233,729
<b>TERMINAL, BLDG MAINT.</b>	<b>179,879</b>	<b>206,484</b>	<b>270,912</b>	<b>234,579</b>
<b>AIRPORT TOTAL</b>	<b>\$4,587,317.34</b>	<b>\$3,984,390.18</b>	<b>\$4,940,702.00</b>	<b>\$4,747,080.00</b>



CITY OF DUBUQUE, IOWA  
DEPARTMENT DETAIL - PERSONNEL COMPLEMENT

51 AIRPORT DEPARTMENT

FD	JC	WP-GR	JOB CLASS	FY 2015		FY 2016		FY 2017	
				FTE	BUDGET	FTE	BUDGET	FTE	BUDGET
<b>61010 Full Time Employee Expense</b>									
100	3250	GE-41	AIRPORT MANAGER	1.00	106,705	1.00	107,076	1.00	109,388
100	1995	GE-35	OPER/MAINT.SUPERVISOR	1.00	78,847	1.00	79,101	1.00	80,920
100	1875	GE-33	FBO SUPERVISOR	1.00	70,212	1.00	70,444	1.00	71,965
100		GE-30	ASSISTANT FBO SUPERVISOR	1.00	59,749	1.00	59,926	1.00	61,231
100	0460	GE-30	ACCOUNTANT	1.00	61,506	1.00	61,688	1.00	63,032
100	2525	GD-10	MECHANIC	1.00	55,169	1.00	56,632	1.00	57,827
100	2205	GD-06	MAINTENANCE WORKER	3.00	146,334	3.00	152,147	3.00	156,609
100	1875	NA-13	AIRPORT OPER SPECIALIST	3.00	111,221	3.00	113,728	3.00	118,461
			TOTAL FULL TIME EMPLOYEES	12.00	689,742	12.00	700,742	12.00	719,433
<b>61020 Part Time Employee Expense</b>									
100		NA-44	RECEPTIONIST	1.50	45,103	1.50	45,593	1.50	47,232
100	0236	GE-28	MARKETING COORDINATOR	0.70	36,851	0.70	36,973	0.70	37,768
100	1927	NA-27	LINE SERVICEMAN	3.53	91,334	3.53	92,634	3.53	91,491
			TOTAL PART TIME EMPLOYEES	5.73	173,287	5.73	175,200	5.73	176,491
<b>61030 Seasonal Employee Expense</b>									
100	0896	NA-11	LABORER	0.23	5,108	0.23	5,129	0.23	5,239
			TOTAL SEASONAL EMPLOYEES	0.23	5,108	0.23	5,129	0.23	5,239
			<b>TOTAL AIRPORT</b>	<b>17.96</b>	<b>868,138</b>	<b>17.96</b>	<b>881,071</b>	<b>17.96</b>	<b>901,163</b>

**CITY OF DUBUQUE, IOWA  
ACTIVITY PERSONNEL COMPLEMENT SUMMARY**

Run Date: 01/22/16

ACCT	FD	JC	WP-GR	POSITION CLASS	FY 2015		FY 2016		FY 2017		
					FTE	BUDGET	FTE	BUDGET	FTE	BUDGET	
<b>Airport Administration-FT</b>											
10051100	61010	100	3250	GE-41	AIRPORT MANAGER	1.00	106,705	1.00	107,076	1.00	109,388
10051100	61010	100	0460	GE-30	ACCOUNTANT	0.75	46,130	0.75	46,266	0.75	47,274
10051100	61010	100	1995	GE-35	OPER/MAINT.SUPERVISOR	1.00	78,847	1.00	79,101	1.00	80,920
Total						2.75	231,682	2.75	232,443	2.75	237,582
<b>Airport Administration-PT</b>											
10051100	61020	100	0236	GE-28	MARKETING COORDINATOR	0.70	36,851	0.70	36,973	0.70	37,768
Total						0.70	36,851	0.70	36,973	0.70	37,768
<b>Airport Operations-FT</b>											
10051400	61010	100	2525	GD-10	MECHANIC	1.00	55,169	1.00	56,632	1.00	57,827
10051400	61010	100	2205	GD-06	MAINTENANCE WORKER	3.00	146,334	3.00	152,147	3.00	156,609
10051400	61010	100	1875	NA-13	AIRPORT OPER SPECIALIST	3.00	111,221	3.00	113,728	3.00	118,461
Total						7.00	312,724	7.00	322,507	7.00	332,897
<b>Airport Operations-Seasonal and Part-Time</b>											
10051400	61030	100	0892	NA-03	LABORER	0.23	5,108	0.23	5,129	0.23	5,239
Total						0.23	5,108	0.23	5,129	0.23	5,239
<b>FBO Operation-FT</b>											
10051200	61010	100	1875	GE-33	FBO SUPERVISOR	1.00	70,212	1.00	70,444	1.00	71,965
10051200	61010	100	0460	GE-30	ACCOUNTANT	0.25	15,376	0.25	15,422	0.25	15,758
		100		GE-30	ASSISTANT FBO SUPERVISOR	1.00	59,749	1.00	59,926	1.00	61,231
Total						2.25	145,337	2.25	145,792	2.25	148,954
<b>FBO Operation-PT</b>											
10051200	61020	100	1927	NA-27	LINE SERVICEMAN	3.53	91,334	3.53	92,634	3.53	91,491
10051200	61020	100		NA-44	RECEPTIONIST	1.50	45,103	1.50	45,593	1.50	47,232
Total						5.03	136,436	5.03	138,227	5.03	138,723
<b>TOTAL AIRPORT DEPARTMENT</b>						<b>17.96</b>	<b>868,138</b>	<b>17.96</b>	<b>881,071</b>	<b>17.96</b>	<b>901,163</b>

## Capital Improvement Projects by Department/Division

<b>AIRPORT</b>						
<b>CIP Number</b>	<b>Capital Improvement Project Title</b>	<b>FY 14 Actual Expense</b>	<b>FY 15 Actual Expense</b>	<b>FY 16 Adopted Budget</b>	<b>FY 17 Recomm'd Budget</b>	
1002282	AIRPORT GIS	1,500	0	0	0	
2522447	RESTRICTED TERMINAL PROJ	105	0	0	0	
3901060	PAVEMENT CONDITION INDEX	0	0	0	42,622	
3901448	FBO IMPROVEMENTS	0	5,690	0	0	
3901497	AIRPORT FENCING/HAZARD ST	0	0	0	10,000	
3901723	AIRPORT IMPROVEMENTS	0	0	0	45,000	
3901788	RUNWAY SAFETY AREA	0	0	0	0	
3901793	FIELD DRAIN REPLACEMENTS	2,103	7,930	0	0	
3901891	TERMINAL-RW 31 PARALLEL	0	0	0	0	
3901892	TERMINAL-SCHE/SITE DESIGN	0	0	0	0	
3901893	EXTEND GENL AVIATION RAMP	0	0	0	0	
3902008	HANGER REPAIRS/REPLACE	0	4,119	25,000	55,000	
3902009	TERMINAL SITEWORK	22,059	0	0	0	
3902010	TERMINAL UTIL IMPROVEMENT	118,396	140,131	0	0	
3902011	ONSITE WATER & WASTEWATER	943,861	1,017,995	0	0	
3902125	PAINT HANGAR EXTERIORS	0	0	10,000	0	
3902126	TERMINAL BOILER REPLACE	0	0	0	0	
3902128	AIRPORT RUNWAY PAINTING	56,518	56,429	55,000	0	
3902213	TERMINAL DESIGN & BUILD	6,241,274	804,938	0	0	
3902214	OLD AIRLINE TERM ASSESS	0	2,040	0	0	
3902215	REPLACE RUNWAY REGULATORS	0	0	35,000	0	
3902316	NEW TERM FAC - RDS & APRN	2,672,349	253,210	2,310,863	0	
3902403	HVAC JOINT USE BLDG	0	26,045	0	0	
3902448	ADF CONTAINMENT	0	0	0	0	
3902475	NEW TERM PARKING 1 & 2	0	29,448	0	0	
3902531	NEW TERM FURNISH EQUIP	0	125,892	0	0	
3902532	NEW TERM PASSENGER BRIDGE	0	55,597	0	0	
3902533	NEW TERM TAXIWAY F	0	0	2,222,150	0	
3902534	NEW TERM GUIDANCE SIGNAGE	0	31,694	0	0	
3902535	NEW TERM LANDSCAPING	0	30,753	75,000	25,000	
3902536	AUTO GAS TANK RPLC	0	91,769	0	0	
3902537	ADMIN OFFICE	0	0	0	0	
3902538	AIRPORT WATER,SEWER, ELEC	0	6,171	0	0	
3902602	ELECT FUEL TANK GUAGE SYS	0	0	25,000	0	
3902603	FBO HANGAR SECURITY DOORS	0	0	23,500	0	
3902660	DECOMMISS AIRPORT LAGOON	0	0	0	35,000	
3902661	FBO RESTROOM UPDATE	0	0	0	11,845	
3902662	AIRPORT STORM DRAIN IMPRO	0	0	0	28,500	
3902664	AIRPORT ASPHALT REPAIR	0	0	0	162,405	
39110391	UNDISTRIBUTED	457,239	164,884	0	0	
39151900	AIRPORT CAPITAL IMPR.	0	0	205,534	202,734	
<b>AIRPORT</b>	<b>TOTAL</b>	<b>10,515,404</b>	<b>2,854,736</b>	<b>4,987,047</b>	<b>618,106</b>	

**City of Dubuque**  
**Recommended Capital Improvement Program Summary**  
**Fiscal Year 2017-2021**

<b>PROGRAM/DEPT</b>	<b>PROJECT DESCRIPTION</b>	<b>SOURCE OF FUNDS</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>TOTAL</b>	<b>PAGE</b>
<b>AIRPORT</b>									
<b>Public Works</b>									
	Asphalt Pavement Repair	DRA Distribution	\$ 162,405	\$ -	\$ 196,160	\$ -	\$ -	358,565	141
	Corporate Hangar Facilities Repair/Replacement	Sales Tax Fund (20%)	\$ 55,000	\$ 35,000	\$ -	\$ 35,000	\$ -	125,000	142
	Corporate Hangar Facility Design/FBO Staff Area	DRA Distribution	\$ 45,000	\$ -	\$ -	\$ -	\$ -	45,000	143
	Pavement Condition Index (PCI)	FAA Discretionary Funds, DRA Distribution	\$ 42,622	\$ -	\$ -	\$ 46,574	\$ -	89,196	144
	Decommission Airport Lagoon System	Sales Tax Fund (20%)	\$ 35,000	\$ -	\$ -	\$ -	\$ -	35,000	145
	Storm Drain Improvements	Sales Tax Fund (20%)	\$ 28,500	\$ 15,000	\$ -	\$ -	\$ 20,000	63,500	146
	New Terminal Facility Landscaping	Sales Tax Fund (20%)	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ -	100,000	147
	Fixed Based Operations Restroom Update	Sales Tax Fund (20%)	\$ 11,845	\$ -	\$ -	\$ -	\$ -	11,845	148
	Perimeter Fence Improvements	Sales Tax Fund (20%)	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	50,000	149
	Replace Snow Removal Equipment (SRE)	FAA Entitlement, Sales Tax Fund (20%)	\$ -	\$ 1,744,000	\$ -	\$ -	\$ -	1,744,000	150
	Terminal Boiler and Air Conditioning Unit Replacement	Sales Tax Fund (20%)	\$ -	\$ 17,500	\$ 35,000	\$ -	\$ -	52,500	151
	HVAC Administration Offices	Sales Tax Fund (20%)	\$ -	\$ 13,250	\$ -	\$ -	\$ -	13,250	152
	Paint Hangar Exteriors	Sales Tax Fund (20%)	\$ -	\$ 10,000	\$ -	\$ 20,000	\$ -	30,000	153
	Construct Airfield Lighting Vault	FAA Discretionary, Sales Tax Fund (20%)	\$ -	\$ -	\$ 1,469,000	\$ -	\$ -	1,469,000	154
	Update Airport Layout Plan and GIS	FAA Discretionary Funds, DRA Distribution	\$ -	\$ -	\$ 341,825	\$ -	\$ -	341,825	155
	Rehabilitate Taxiway A	FAA Discretionary Funds, FAA Entitlement	\$ -	\$ -	\$ 271,200	\$ 3,539,688	\$ 1,846,688	5,657,576	156
	<b>Total - Airport Department</b>		\$ 415,372	\$ 1,869,750	\$ 2,348,185	\$ 3,676,262	\$ 1,876,688	10,186,257	