

Five Flags Civic Center

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FIVE FLAGS CIVIC CENTER DIVISION

Budget Highlights	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Amended	FY 2016/17 Recomm'd	% Change from Adopted FY 2015/16
Employee Expense	20,642	20,502	20,502	21,621	5.5%
Supplies and Services	832,486	866,120	849,431	869,211	0.4%
Total	853,128	886,622	869,933	890,832	0.5%
Debt on Five Flags Project Paid with Sales Tax 20% Fund	47,600	46,945	46,945	68,141	45.2%
Property Tax Support	853,128	886,622	869,933	890,832	4,210
Percent Increase/(Decrease)					0.5%
Personnel - Authorized FTE	0.15	0.15	0.15	0.15	
*Actual Benchmark for FY 2016 is \$869,933. See explanation under #3					

Civic Center Property Tax Support - (FY2003 - FY2017)						
Fiscal Year	Budget/Actual	Total Revenue	Total Expenditures	Property Tax Support	Percent Increase/ (Decrease)	
2017	Projected	-	890,832	890,832	2.40%	
2016	Budgeted	-	869,933	869,933	1.97%	
2015	Actual	-	853,128	853,128	1.99%	
2014	Actual	-	836,510	836,510	1.36%	
2013	Actual	-	825,314	825,314	0.13%	
2012	Actual	-	824,243	824,243	5.22%	
2011	Actual	-	783,331	783,331	-1.16%	
2010	Actual	-	792,493	792,493	1.32%	
2009	Actual	-	782,198	782,198	3.17%	
2008	Actual	-	758,136	758,136	-0.74%	
2007	Actual	-	763,782	763,782	28.39%	
2006	Actual	-	594,899	594,899	-25.07%	
2005 *	Actual	5,811	799,710	793,899	23.05%	
2004	Actual	663,546	1,308,708	645,162	-8.60%	
2003	Actual	556,956	1,262,814	705,858	3.94%	

Improvement Package Summary

1 of 2

This improvement package would provide funding for surveillance cameras to be placed inside and outside Five Flags Civic Center. Currently Five Flags has no cameras inside or outside. The traffic cameras in the area cover very little of the Five flags sidewalks. The safety and security of the many citizens and visitors to Five Flags is of utmost importance. There also are no cameras in the areas where cash is taken, counted and prepared for deposit. The management company handles city funds and city accounts. The addition of cameras is important for internal controls mechanisms. There is no security monitoring system for common public areas as well as entrances and exits to the building.

SMG, the management company, performed a risk assessment audit with police, fire and an FBI representative that requested consideration of cameras in specific locations.

The City Council has a high priority goal of surveillance camera funding under their Social/Cultural Vibrancy five-year goal. There will be a recurring cost of approximately \$9,600 a year for these cameras starting in FY 2019. The cameras would be purchased over three years as follows: 10 cameras in FY 2017 (\$50,500); 17 cameras in FY 2018 (\$31,300); and 12 cameras in FY 2019 (\$36,200).

Related Cost: \$118,000– Tax Funds – Non-Recurring
Property Tax Impact: +\$.0050/+.45%
Activity: Civic Center

Recommend - No

2 of 2

This improvement package would provide funding for semi-annual preventative maintenance checks of routers, firewalls, switches and the phone system. This preventative maintenance will alert the city of upcoming issues and capital improvements needed to the information technology system. Information Services refers to this as the care and feeding of the system. It is not considered operational thus is not a part of the operating benchmark budget and considered city expense.

Related Cost: \$3,500– Tax Funds – Recurring
Property Tax Impact: +\$.0015/+.01%
Activity: Civic Center

Recommend - Yes

Significant Line Items at Maintenance Level

Background

1. History: In August 2003, an analysis of Five Flags took place to determine cost of service. An eight-person review committee was formed to study the operation of Five Flags Center to see what could be done to hold the line on, or reduce the property tax supporting that operation. All options were to be considered, including private management. An RFQ for private management of Five Flags went out in December 2003. Three responses were received and the review committee, along with two members of the Civic Center Advisory Commission, interviewed all three firms on February 23, 2004. After weighing the advantages and disadvantages, the review committee recommended private management. The City has contracted the firm, SMG, after Council approval in April 2004, to privately manage Five Flags Civic Center. SMG's original five year private management agreement began on July 1, 2004 and ended June 30, 2009. The

current agreement expired June 30, 2014 and was extended for another five-year period ending June 30, 2019 and has a possible five-year extension clause after that.

Employee Expense

2. FY 2017 employee expense reflects a 2.5% wage package increase.
3. As of January 1, 2006, all employees have transitioned over from City of Dubuque employees to SMG employees. A portion of the Leisure Services Manager's salary (.15 FTE) is charged directly to the Civic Center, since this expense existed at the time SMG started management and will continue based on the management agreement.

Supplies & Services

4. **Benchmark Calculation:** The benchmark is the amount the City sets for SMG of property tax needed to operate the Five Flags Civic Center. SMG is challenged to spend less than the Benchmark, thereby reducing the amount of property tax support needed. The benchmark is calculated by taking total expense less earned revenue for the Civic Center, to get the property tax support. This calculation was completed in the beginning by taking the average actual property tax support spent in FY 2002, 2003, and 2004 (\$682,091) and then increased annually by an inflation factor. This amount includes SMG's projected management fee of \$96,516 in FY 2017. The Benchmark fee is set for the purpose of the budget with an estimated CPI and then adjusted by the actual May CPI after the budget is adopted to arrive at the actual Benchmark and management fee.
5. SMG's goal is to come in under the benchmark, but if the benchmark is not met, the City of Dubuque must pay any amount over the benchmark. SMG's incentive to meet the benchmark gives them \$.50 of every dollar under the benchmark.

Annual Benchmark Set for SMG: In FY 2005, SMG's actual benchmark was \$682,091, in FY 2006 the benchmark was \$701,190 (prior year plus the May CPI of 3%), in FY 2007 the benchmark was \$730,640 (prior year plus the May CPI of 4.2%), in FY 2008 the benchmark was \$750,367 (prior year plus the May CPI of 2.7%), in FY 2009 the benchmark was \$781,882 (prior year plus the May CPI of 4.2%), in FY 2010 the benchmark was \$781,882 (the May CPI % was negative and therefore no increase), in FY 2011 the benchmark was \$797,520 (prior year plus the May CPI of 2.0%), in FY 2012 the benchmark was \$826,231 (prior year plus the May CPI of 3.6%), in FY 2013 the benchmark was \$840,276 (prior year plus the May CPI of 1.7%), in FY 2014 the benchmark was \$852,040 (prior year plus the May CPI of 1.4%), in FY 2015 the benchmark was \$869,933 (prior year plus the May CPI of 2.1%), in FY 2016 the benchmark was \$869,933 (prior year based on May CPI that remained the same), and in FY 2017 the benchmark is anticipated to be (prior year plus the estimated May CPI of 2%) \$887,332.

Actual Benchmark: It should be noted that the first year (FY 2005) of management, actual expenses were higher due to the transitioning of the employees. There were additional costs relating to unemployment insurance, vacation payoffs and prior year expenses that did not count against the benchmark. The Five Flags Civic Center was also under renovation soon after SMG started. It was expected that the first year of management would cost more. Also, the budget was initially set with the management fee (\$75,000) added on top of the set benchmark. It was determined that the benchmark should already include SMG's management fee, and the

actual benchmark was adjusted accordingly with the additional budget going back into General Fund.

Following is a summary of annual results to date:

<u>FY</u>	<u>Budgeted Benchmark</u>	<u>Actual Benchmark</u>	<u>Actual Prop. Tax Support</u>	<u>SMG Adj. Actual Prop. Tax Support</u>	<u>50%Paid Under Benchmark</u>
FY 2005	\$757,091	\$682,091	\$793,899	\$761,308	\$0
FY 2006	\$776,018	\$701,190	\$594,900	\$633,067	\$34,062
FY 2007	\$701,190	\$730,640	\$763,782	\$715,126	\$7,757
FY 2008	\$752,560	\$750,367	\$758,136	\$741,179	\$4,594
FY 2009	\$772,878	\$781,882	\$782,198	\$765,406	\$8,238
FY 2010	\$782,198	\$781,882	\$792,493	\$768,192	\$6,845
FY 2011	\$805,356	\$797,520	\$783,331	\$783,574	\$6,973
FY 2012	\$821,446	\$826,231	\$824,243	\$803,791	\$11,220
FY 2013	\$851,225	\$840,276	\$825,314	\$819,938	\$10,169
FY 2014	\$861,497	\$852,040	\$836,510	\$829,105	\$11,468
FY 2015	\$869,484	\$869,933	\$853,128	\$852,059	\$8,937
FY 2016	\$886,622	\$869,933	\$?	\$?	\$?

Analysis of Results to Date: When reconciling annual property tax support spent to the benchmark each year, the City adjusts the expenses for items that do not count against the benchmark (expenses that are the responsibility of the City). These expenses have included the initial cost of transitioning employees (unemployment insurance, vacation payoffs) and some equipment items not yet paid as of the transitioning date. Following is a summary reflecting the amount the City has actually paid over or under the benchmark, without adjusting out expenses that do not count against benchmark, and the amount SMG has actually paid over or under the benchmark after expenditure adjustments, cash basis:

<u>FY</u>	<u>Actual Benchmark</u>	<u>Actual Prop. Tax Support</u>	<u>SMG's Adj. Actual Prop. Tax Support</u>	<u>Over/(Under) Benchmark</u>	
				<u>City's Non Adj.</u>	<u>SMG's Adj. Exp.</u>
FY 2005	\$682,091	\$793,899	\$761,308	\$111,808 ^a	\$79,217
FY 2006	\$701,190	\$594,900	\$633,067	(\$106,300)	(\$68,133)
FY 2007	\$730,640	\$763,782	\$715,126	\$ 33,142 ^b	(\$15,514)
FY 2008	\$750,367	\$758,136	\$741,179	\$ 7,769 ^c	(\$9,188)
FY 2009	\$781,882	\$782,198	\$765,406	\$ 316 ^d	(\$16,476)
FY 2010	\$781,882	\$792,493	\$768,192	\$ 10,611 ^e	(\$13,690)
FY 2011	\$797,520	\$783,331	\$783,574	(\$ 14,189 ^f)	(\$13,946)
FY 2012	\$826,231	\$824,243	\$803,791	(\$ 1,988 ^g)	(\$22,440)
FY 2013	\$840,276	\$825,314	\$819,938	(\$ 14,962 ^h)	(\$20,338)
FY 2014	\$852,040	\$836,510	\$829,105	(\$ 15,530 ⁱ)	(\$22,935)
FY 2015	\$869,040	\$853,128	\$851,166	(\$15,912 ^j)	(\$17,874)
FY 2016	\$869,933				
Cumulative Total Over/(Under) the Benchmark Since Private Management by SMG in FY 2005				(\$ 5,235)	(\$141,317)

^a FY 2005 was the first year for SMG vacation buyout

^bIncludes FY 2006 benchmark payment of \$34,062 that was paid to SMG in FY 2007

^cIncludes FY 2007 benchmark payment of \$7,757 that was paid to SMG in FY 2008

^dIncludes FY 2008 benchmark payment of \$4,594 that was paid to SMG in FY 2009

^eIncludes FY 2009 benchmark payment of \$8,237 that was paid to SMG in FY 2010

^f Includes FY 2010 benchmark payment of \$6,845 that was paid to SMG in FY 2011

^g Includes FY 2011 benchmark payment of \$6,973 that was paid to SMG in FY 2012

^h Includes FY 2012 benchmark payment of \$11,220 that was paid to SMG in FY 2012

ⁱ Includes FY 2013 benchmark payment of \$10,169 that was paid to SMG in FY 2013

^j Includes FY 2014 benchmark payment of \$11,468 that was paid to SMG in FY 2014

Debt Service

6. In FY 2013 GO Bonds were issued for various Five Flags improvements with annual debt service of \$49,182 abated with Sales Tax Construction (20%). Planned GO bonds in FY 2017 include \$150,000 for the replacement of the roof air conditioner unit with annual debt service of \$18,959 abated with Greater Downton TIF.

LEISURE SERVICES FACILITY DIVISION

The Facility Division provides for the effective and efficient maintenance of buildings and equipment and administration of management contracts for Five Flags Civic Center and Grand River Center, ensuring facilities and programs that provide an increased QUALITY OF LIFE and creates opportunities for both citizens and visitors.



SUCCESS IS ABOUT PLANNING, PARTNERSHIPS AND PEOPLE LEADING TO OUTCOMES

PLANNING

Planning is necessary to develop an ongoing capital improvement plan to keep up each building. SMG and Platinum Hospitality work together and separately to provide venues for conferences, weddings, family events, trade shows, entertainment, business meetings, events and more. Each works to meet the needs of individuals, businesses and event planners.

PEOPLE

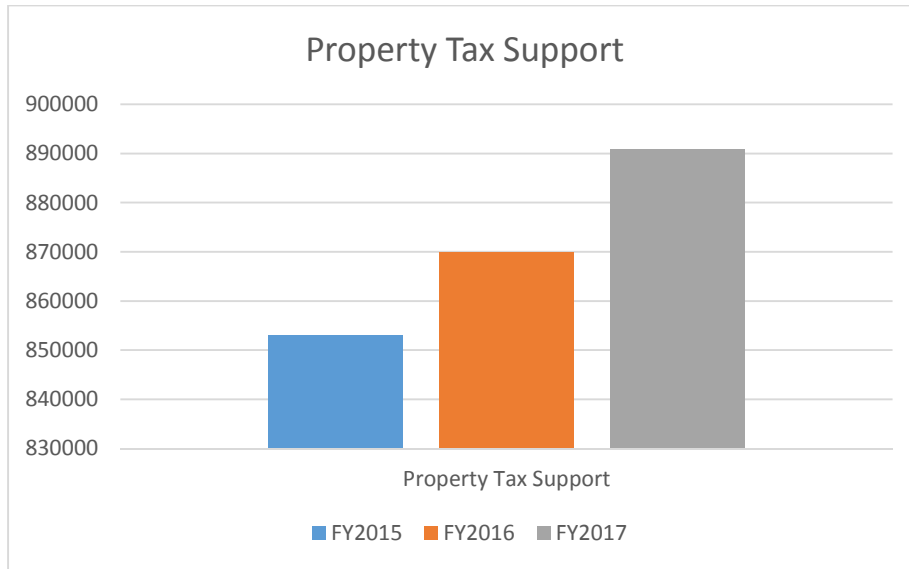
The Grand River Center as the conference and education center and Five Flags as the civic center both provide increased quality of life for the residents of Dubuque as well as positive visitor experiences for travelers to the area.



PARTNERSHIPS

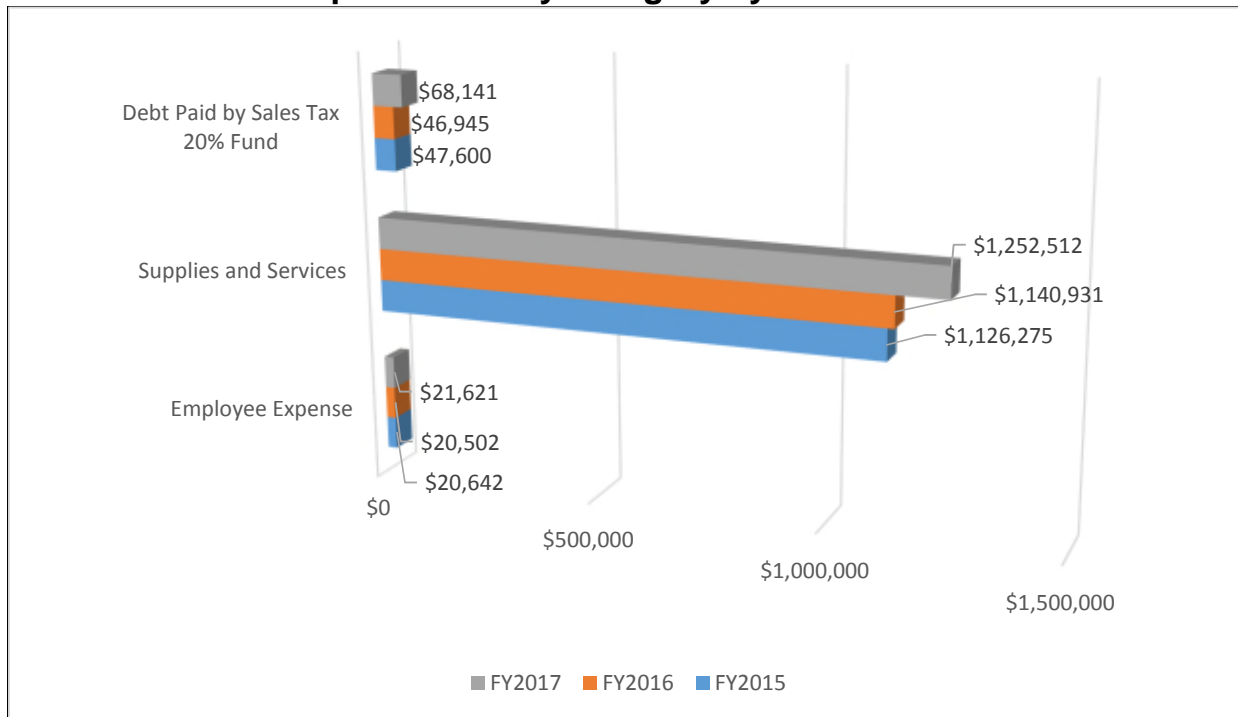
Efforts are coordinated with the Dubuque Area Visitor and Convention Bureau. Often local professionals represent their professional association to bring their state and/or national conference to Dubuque. Partners at Five Flags include many theatrical and performing groups.

LEISURE SERVICES FACILITY DIVISION



The Leisure Services Facilities Division is supported by 0.15 full-time equivalent employees. Supplies and services accounts for 98% of the department expense as seen below. Overall, the departments' expenses are expected to decrease by 9.6% in FY 2017 compared to FY 2016.

Expenditures by Category by Fiscal Year



LEISURE SERVICES FACILITY DIVISION

Overview

Five Flags Civic Center is a City owned building managed day-to-day by SMG Management located in the heart of downtown. It is a multipurpose facility which hosts sporting events, theatrical performances, concerts, meetings and conventions, high school and community college graduations, sporting events and much more. Five Flags Civic Center features an arena, historic theater, meeting rooms and intimate performance stage called the Bijou Room.



The Grand River Center is a City owned building managed by Platinum Hospitality. Dubuque's iconic convention and education center is located in the Port of Dubuque overlooking the Mississippi River and Riverwalk. The conference center has meeting rooms, a ballroom and exhibit hall allowing a variety of uses of the space for large and small events.



Leisure Services initiates capital improvement projects for these facilities ensuring the long-term viability and functionality of these buildings.



Five Flags Civic Center Funding Summary			
	FY 2013/14 Actual	FY 2014/15 Adopted	FY 2015/16 Recommended
Expenditures	\$853,128	\$886,622	\$890,832
Resources	\$0	\$0	\$0

Five Flags Civic Center Position Summary	
	FY 2015/16 FTE's
Leisure Services Manager	0.15
Total FT Equivalent Employees	0.15

Grand River Center Funding Summary			
	FY 2013/14 Actual	FY 2014/15 Adopted	FY 2015/16 Recommended
Expenditures	\$293,789	\$291,500	\$383,301
Resources	\$0	\$0	\$0

LEISURE SERVICES FACILITY DIVISION

Highlights of the Past Year

- Participated in the Arts and Culture Master Plan Study. City Council 2014-2016 Top Priority.
- Capital improvements to each facility improve the experience of visitors and attendees.
- Events were held at Grand River Center 297 days out of 365 for 81% usage and recorded 175,750 attendees in calendar year 2015.
- Five Flags hosted 184 performances / events over 259 event days with total attendance of 65,063 in Fiscal Year 2015.

Future Initiatives

- A study will be initiated for Five Flags Civic Center which will evaluate and give direction for the future. City Council 2014-2016 Top Priority.
- Ongoing capital improvements to maintain each building while improving visitor and citizen experiences.

Performance Measures

Five Flags Civic Center and Grand River Center – Activity Statement

- Provide venues for community and civic activities in addition to entertainment, cultural events and activities.
- Events and activities bring tourists to Dubuque, increasing spending in our community.
- Ensure positive experience of attendees with well maintained, professionally managed Centers.
- Provide for QUALITY OF LIFE venues for our citizens and visitors.



Goal: Partnering for a Better Dubuque



Outcome #1: Become a regional hub for arts and culture by partnering with arts and culture organizations.

Five Flags Civic Center and Theater are home to arts and cultural opportunities as well as community events. Performing arts events were held including Dubuque Symphony Orchestra, Rising Star Theater Company performances, high school performances, dance studio recitals and performances, Fly-By-Night Productions, Colts Drum & Bugle Corps and Julien Dubuque International Film Festival. 56% of activities at Five Flags were concerts, entertainment or performing arts.

The Knight Foundation and Gallup in the 2010 Soul of the Community Report found that a community's social offerings, openness and aesthetics in that order influence residents attachment to their community. Residents rate their community's availability of arts and cultural opportunities and social community events highest among social offerings.

All contribute to the *soul* of our community – Dubuque.

LEISURE SERVICES FACILITY DIVISION

What does this mean to the citizens of Dubuque?

Our citizens have many different kinds of opportunities to experience arts and culture at Five Flags Civic Center and Theater.

Outcome #2: Partner for support of families and children.

Five Flags and Grand River Center host community events and activities that support families and children. This is just a partial list:

- Multicultural Family Center Taste of the World
- Dubuque Senior and Hempstead High School graduations
- NICC graduation ceremony
- Sesame Street, Circus, Harlem Globetrotters performances
- Collegiate wrestling tournaments
- Indoor soccer practice
- Gymnastics competitions
- Dance recitals and dance competitions
- St. Mark's Youth Enrichment Center Jingle Bell Hop
- Maria House Opening Doors Gala
- March of Dimes Chef's Auction Fundraiser
- Holy Family Gala
- Special Olympics kickoff dance party
- Dubuque County Early Childhood Kids' Expo
- Bald Eagle Days



What does this mean to the citizens of Dubuque?

Children and families have access to two city-owned facilities that provide space for each event. Events include fundraisers that support non-profits that provide valuable services to children and families.



Goal: Economic Prosperity

Outcome #3: Infrastructure and amenities support economic development and growth.

Conferences bring money into the local economy. The City of Dubuque and the Sustainable City Network hosted the 8th Annual Growing Sustainable Communities Conference. As hosts of the event, \$22,895 was paid to Platinum Hospitality for rental and food services of the Grand River Center. Platinum Hospitality reinvested the fees into wages of staff living locally, local food and drink vendors, supplies for maintenance purchased from local businesses and more. There were 507 attendees from 23 states across the country for this two day event. Each year the Grand River Center hosts numerous conferences – national, regional and state.

LEISURE SERVICES FACILITY DIVISION

What does this mean to the citizens of Dubuque?

Dollars are brought to Dubuque from conference attendees and spent at gas stations, retail shops and for airfare tickets in the Dubuque Regional Airport.

Outcome #4: Visitors have positive experience and return to the Five Flags and the Grand River Center and Dubuque.

Those visitors to our community, Five Flags Civic Center and the Grand River Center have an economic impact on our community initially. Their exposure to Dubuque results in trips back to Dubuque for another conference or return trip with their family. In some cases visitors have decided to move and make Dubuque their home. Grand River Center has become a location for destination weddings.

What does this mean to the citizens of Dubuque?

Young professionals determine where they want to live then find a job there. Adult children whose parents still live in Dubuque are returning to raise their family.



**Irish Hooley
Rain Site**

**Julien Dubuque
International
Film Festival**



**Youth performers at
Multicultural Family Center
Taste of the World**

Recommended Operating Revenue Budget - Department Total
32 - CIVIC CENTER DIVISION

Fund	Account	Account Title	FY14 Actual Revenue	FY15 Actual Revenue	FY16 Adopted Budget	FY17 Recomm'd Budget
400	59240	FR DOWNTOWN TIF	0	0	0	18,959
400	59350	FR SALES TAX CONSTRUCTION	48,260	47,600	46,945	49,182
59 - TRANSFER IN AND INTERNAL			48,260	47,600	46,945	68,141
32 - CIVIC CENTER DIVISION TOTAL			48,260	47,600	46,945	68,141

**Recommended Operating Expenditure Budget - Department Total
32 - CIVIC CENTER DIVISION**

Fund	Account	Account Title	FY14 Actual Expense	FY15 Actual Expense	FY16 Adopted Budget	FY 17 Recomm'd Budget
100	61010	FULL-TIME EMPLOYEES	15,614	15,847	15,903	16,408
100	61310	IPERS	1,394	1,415	1,420	1,480
100	61320	SOCIAL SECURITY	1,148	1,168	1,216	1,255
100	61410	HEALTH INSURANCE	2,166	2,142	1,872	2,385
100	61415	WORKMENS' COMPENSATION	61	59	59	60
100	61416	LIFE INSURANCE	11	11	32	33
61 - WAGES AND BENEFITS			20,395	20,642	20,502	21,621
100	62061	DP EQUIP. MAINT CONTRACTS	0	0	0	3,500
100	62090	PRINTING & BINDING	254	313	344	319
100	62110	COPYING/REPRODUCTION	2,512	847	1,758	1,750
100	62206	PROPERTY INSURANCE	19,656	22,991	24,600	24,007
100	62207	BOILER INSURANCE	1,015	1,015	1,054	1,015
100	62208	GENERAL LIABILITY INSURAN	80	80	80	84
100	62421	TELEPHONE	10,380	10,048	10,380	3,317
100	62667	INTERNET SERVICES	0	0	0	7,150
100	62761	PAY TO OTHER AGENCY	782,218	797,192	827,904	828,069
62 - SUPPLIES AND SERVICES			816,115	832,486	866,120	869,211
400	74111	PRINCIPAL PAYMENT	32,800	32,800	32,800	48,578
400	74112	INTEREST PAYMENT	15,460	14,800	14,145	19,563
74 - DEBT SERVICE			48,260	47,600	46,945	68,141
32 - CIVIC CENTER DIVISION TOTAL			884,770	900,728	933,567	958,973

Recommended Expenditure Budget Report by Activity & Funding Source 32 - CIVIC CENTER DIVISION

CIVIC CENTER ADMINISTRATI- 32100

FUNDING SOURCE: GENERAL

Account	FY14 Actual Expense	FY15 Actual Expense	FY16 Adopted Budget	FY17 Recomm'd Budget
SUPPLIES AND SERVICES	816,115	832,486	866,120	869,211
WAGES AND BENEFITS	20,395	20,642	20,502	21,621
CIVIC CENTER ADMINISTRATI	836,510	853,128	886,622	890,832

DEBT SERVICE - 32400

FUNDING SOURCE: DEBT SERVICE

Account	FY14 Actual Expense	FY15 Actual Expense	FY16 Adopted Budget	FY17 Recomm'd Budget
DEBT SERVICE	48,260	47,600	46,945	68,141
DEBT SERVICE	48,260	47,600	46,945	68,141
CIVIC CENTER DIVISION TOTAL	\$884,769.66	\$900,728.41	\$933,567.00	\$958,973.00

CITY OF DUBUQUE, IOWA
DEPARTMENT DETAIL - PERSONNEL COMPLEMENT

32 CIVIC CENTER DIVISION

FD	JC	WP-GR	JOB CLASS	FY 2015		FY 2016		FY 2017	
				FTE	BUDGET	FTE	BUDGET	FTE	BUDGET
61010 Full Time Employee Expense									
100	3375	GE-41	LEISURE SERVICES MANAGER	0.15	15,613	0.15	15,903	0.15	16,408
			TOTAL FULL TIME EMPLOYEES	0.15	15,613	0.15	15,903	0.15	16,408
			TOTAL CIVIC CENTER DIVISION	0.15	15,613	0.15	15,903	0.15	16,408

**CITY OF DUBUQUE, IOWA
ACTIVITY PERSONNEL COMPLEMENT SUMMARY**

Run Date: 01/22/16

ACCT	FD	JC	WP-GR	POSITION CLASS	FY 2015		FY 2016		FY 2017	
					FTE	BUDGET	FTE	BUDGET	FTE	BUDGET
Civic Center Administration										
10032100	61010	100	3375	GE-41 LEISURE SERVICES MANAGER	0.15	15,613	0.15	15,903	0.15	16,408
				Total	0.15	15,613	0.15	15,903	0.15	16,408
TOTAL CIVIC CENTER DIVISION					0.15	15,613	0.15	15,903	0.15	16,408

Capital Improvement Projects by Department/Division

CIVIC CENTER DIVISION					
CIP Number	Capital Improvement Project Title	FY 14 Actual Expense	FY 15 Actual Expense	FY 16 Adopted Budget	FY 17 Recomm'd Budget
1002569	FF IMPROV - SMG CONTRIB	0	0	0	0
1012117	PAINT ARENA CEILING	2,122	0	0	0
1012302	AUDIO-VIS & SOUND EQUIP	36,803	0	0	0
1022513	THEATRE STAGE LIGHTING	0	20,520	0	0
3501538	SECURITY SYSTEM	0	0	0	30,000
3501617	LOCKER/SHOWER FACILITIES	0	0	13,000	0
3501708	THEATER-TUCKPOINT EXTERIO	0	0	0	0
3502303	SEAL CONCRETE WALKWAYS	3,148	0	0	0
3502378	ARENA ROOF	0	5,200	0	0
3502379	ARENA LIGHT FIXTURES	0	0	0	0
3502381	THEATRE EXTERIOR LIGHTS	0	0	0	0
3502511	THEATRE FIRE ESCAPE	0	0	0	0
3502512	ARENA REPLACE CURTAINS	0	16,210	0	0
3502514	ARENA DECK RAILING	0	9,950	0	0
3502515	RENOVATE EMPLOYEE AREA	0	0	0	0
3502516	THEATRE AC	0	0	0	0
3502584	FF MARKET BUILD STUDY	0	0	50,000	0
3502647	ACCESSIBILITY BLDG MODIFI	0	0	0	15,000
3602583	ARENA ROOF A/C UNIT REPLC	0	0	150,000	0
CIVIC CENTER DIVISION TOTAL		42,073	51,880	213,000	45,000

City of Dubuque
Recommended Capital Improvement Program Summary
Fiscal Year 2017-2021

PROGRAM/DEPT	PROJECT DESCRIPTION	SOURCE OF FUNDS	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	TOTAL	PAGE
CIVIC CENTER DIVISION									
Culture and Recreation									
	Accessibility Building Modifications	Sales Tax Fund (20%)	\$ 15,000	\$ 100,000	\$ -	\$ -	\$ -	115,000	62
	Security Camera Installation	Sales Tax Fund (20%)	\$ 30,000	\$ -	\$ -	\$ -	\$ -	30,000	63
	LED, Lighting Retrofits	Sales Tax Fund (20%)	\$ -	\$ 45,000	\$ 45,000	\$ 79,000	\$ 25,000	194,000	64
	Arena - Replace Carpet and Tile	Sales Tax Fund (20%)	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ 90,000	165,000	65
	Arena - Replace Chair Platform, Section 3	DRA Distribution	\$ -	\$ 58,000	\$ -	\$ -	\$ -	58,000	66
	Retile Bijou Room and Hallway	Sales Tax Fund (20%)	\$ -	\$ 10,000	\$ -	\$ -	\$ -	10,000	67
	Arena - Handicap Door Openers on Main Street Doors	Sales Tax Fund (20%)	\$ -	\$ 11,500	\$ -	\$ -	\$ -	11,500	68
	Replace Marquee on Locust Street	DRA Distribution	\$ -	\$ 100,000	\$ -	\$ -	\$ -	100,000	69
	Popcorn Popper	Sales Tax Fund (20%)	\$ -	\$ -	\$ 15,000	\$ -	\$ -	15,000	70
	Arena - Replace Stage Dimmer Lights	Sales Tax Fund (20%)	\$ -	\$ -	\$ -	\$ 40,000	\$ -	40,000	71
	Theater - Window Wood Repairs	Sales Tax Fund (20%)	\$ -	\$ -	\$ -	\$ 32,000	\$ -	32,000	72
	Arena - Reseal Ballroom Floor	Sales Tax Fund (20%)	\$ -	\$ -	\$ -	\$ 23,000	\$ -	23,000	73
	Office Air Conditioner Replacement	Sales Tax Fund (20%)	\$ -	\$ -	\$ -	\$ 22,600	\$ -	22,600	74
	Arena - Masking Equipment	Sales Tax Fund (20%)	\$ -	\$ -	\$ -	\$ 20,000	\$ -	20,000	75
	Theater - Replace Sound System	Sales Tax Fund (20%)	\$ -	\$ -	\$ -	\$ -	\$ 32,000	32,000	76
	Remodel Concession Stands in Gates A and C	Sales Tax Fund (20%)	\$ -	\$ -	\$ -	\$ -	\$ 9,500	9,500	77
	Arena - Backlight Five Flags on Northeast Corner of Arena	Sales Tax Fund (20%)	\$ -	\$ -	\$ -	\$ -	\$ 16,500	16,500	78
	Arena - Paint Exterior Steel Siding	Sales Tax Fund (20%)	\$ -	\$ -	\$ -	\$ -	\$ 95,000	95,000	79
	Arena and Theater - Wireless Internet	Sales Tax Fund (20%)	\$ -	\$ -	\$ -	\$ -	\$ 93,000	93,000	80
	Arena Air Conditioner Replacement	Sales Tax Fund (20%)	\$ -	\$ -	\$ -	\$ -	\$ 225,000	225,000	81
	Exterior Brick Wall Replacement	Sales Tax Fund (20%)	\$ -	\$ -	\$ -	\$ -	\$ 50,000	50,000	82
	Total - Civic Center Division		\$ 45,000	\$ 349,500	\$ 85,000	\$ 241,600	\$ 636,000	1,357,100	