



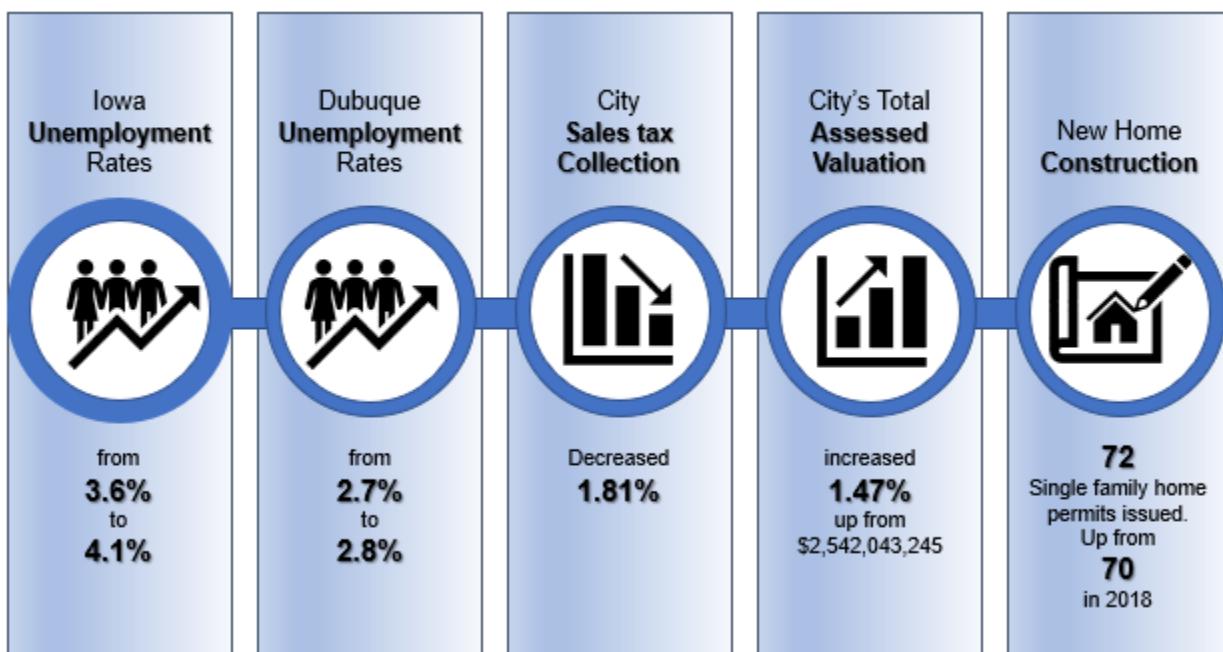
## Masterpiece on the Mississippi

### BUDGET IN BRIEF

The City Council approved the fiscal year 2021 operating and capital budgets on March 26, 2020. The adopted FY21 budget is balanced and includes a 0.14% property tax decrease to the average homeowner for the City portion of their taxes.

The keys to the City of Dubuque's financial success include a continued growth in assessed property valuation (1.47% in FY 21); efficient operation with a 0.21% increase in the City's workforce since the 1980's; increased use of Federal and State grants; diversified revenue streams; minimal property tax supported debt; increased public and private partnerships; entrepreneurial City Council policy decisions; and caring residents, committed elected officials, hard-working not-for-profits, and talented city employees.

### Current Economic Climate



The City's five-year capital improvement plan (CIP) continues to allocate funding for the maintenance and refurbishment of city facilities. The approved five-year CIP totals \$198,765,536.

This budget in brief is intended to provide the residents of Dubuque with an overview of the approved operating and capital budgets. Throughout this document, you will find **highlighted sections** noting the location of detailed information in the approved budget document. Detailed information related to the approved budget can also be found on the City's website at [www.cityofdubuque.org](http://www.cityofdubuque.org).

### Fee Increases for Fiscal Year 2021

Various fee increases will be implemented beginning on July 1, 2020. These fee increases are intended to provide additional revenues to maintain and expand the level of service in various areas. The following is a summary of the increased fees:

Water, Sewer, & Stormwater Increases - Fee increases for water, sewer, and stormwater that are recommended to the City Council and will be effective July 1, 2020: sewer rates will increase by \$0.00 per month for an average residential customer, water rates will increase by \$0.00 per month for an average residential customer; solid waste collection rates will increase by \$(0.63) per month for an average residential customer; and stormwater rates will increase \$0.00 per month per standard family unit (SFU) equivalent.

Parks Fee Increases - Pavilion Fee increases across all parks at the rate of a 10% increase for all rentals over \$100 and a 20% increase for all rentals under \$100. The estimated increase in revenue for the fee increase based on calendar year 2019 pavilion rentals is approximately \$11,000.

Recreation Fee Increases - Daily and Annual Golf Fee increases: \$1 increase for 18-hole daily rounds, \$2 increase for PGA rounds, and a \$10 increase on all annual passes. These fee increases will generate \$11,695 in additional revenue based on the FY 2021 usage estimates. Cart Rental fee increase of \$1 on daily 1/2 cart rentals. This will generate \$6,900 based on FY 2021 usage estimates.

Planning Fee Increases - Development Services fee increase of 4%, based on an average 2% annual increase over 2 years, since fees were last raised in FY2019. With the 4% fee increase, annual revenue is estimated to increase by \$1,896. Fees for Special Exceptions and Design Reviews continue to be set at 50% of actual costs.

Health Services - Animal License fee increases to \$14 for spayed/neutered animals, \$34 for non-spayed/non-neutered animals, and \$16 late fee. Previously, animal license fees had not been increased since 2009 and late fees had not been increased since 2009 and were the lowest late fee of the eleven largest cities in Iowa researched. These fee increases are estimated to increase licensing revenue by approximately 59% over FY 2019 revenue totals.

Housing Fee Increases - Increase dwelling license fees by \$5, increase rooming unit license by \$5, and decrease structure license by \$5. A single family rental would have no change, a duplex would have a 6% increase, tri-plex would have a 10% increase, 4-plex would have a 12% increase, 12-plex would have a 17% increase, and 10 rooming units would have a 25% increase from the current annual licensing fees.

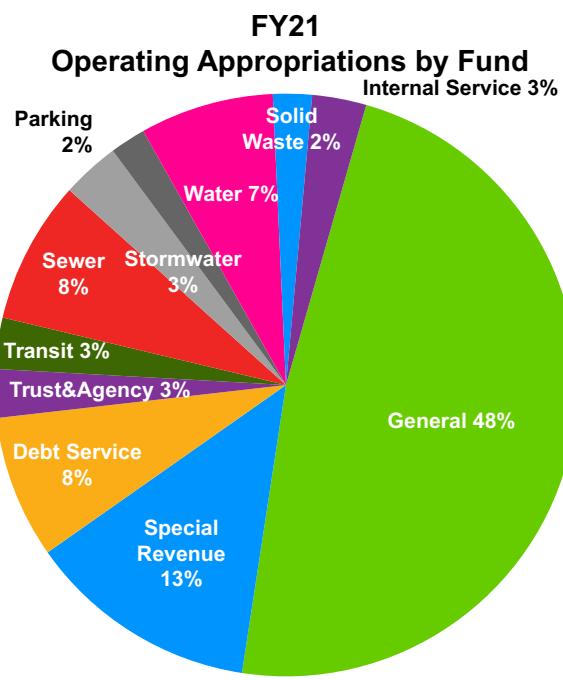
## FY21 ADOPTED BUDGET

The City's adopted budget provides estimated revenues and expenditures for programs and services to be provided during the fiscal year from July 1, 2020 through June 30, 2021. A separate capital budget includes appropriations for infrastructure related to projects, such as roads, buildings, and equipment that may require more than one fiscal year to complete or to acquire.

OPERATING & CAPITAL BUDGET SUMMARY			
OPERATING	\$ 139,014,940	CAPITAL	\$ 59,132,225
General Fund	\$ 66,416,660	General Fund	\$ 2,229,339
Special Revenue Funds	\$ 17,773,516	Special Revenue Funds	\$ 14,666,387
Debt Service Fund	\$ 10,984,416	Capital Projects Funds	\$ 24,178,328
Enterprise Funds	\$ 35,952,097	Enterprise Funds	\$ 18,046,941
Internal Service Funds	\$ 4,162,574	Internal Service Funds	\$ 8,680
Trust & Agency Funds	\$ 3,725,677	Trust & Agency Funds	\$ 2,550

## APPROPRIATED BUDGET BY FUND

The City's total appropriated operating budget of \$139.0 million is made up of the general, special revenue, debt service, enterprise, internal service, and trust and agency funds. A complete self-contained budget, including both revenues and expenses, is prepared for each of these funds.



Transfers from one fund to another, such as a transfer from the general fund to a capital project fund to offset costs of a capital project, are shown as an expense (or transfer) for the entity fund providing the funding and as revenue to the fund receiving the transfer. In order to determine the actual amount of expenditures authorized by the budget, the transfer amount must be excluded.

All funds are balanced in fiscal year 2021. The City's general fund is balanced in 2021.

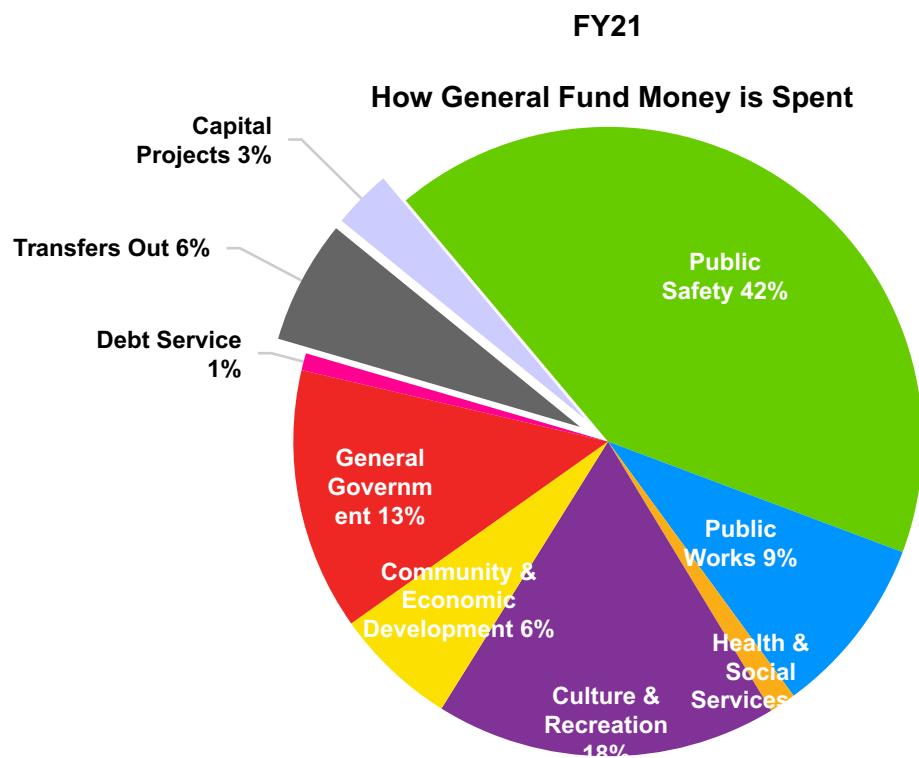
Utility funds are balanced in fiscal year 2021 as a result of rate increases.

For additional information on the amount of funding included for each fund, total funding by department, and detailed information on reserves, see the Financial Summaries section

## How General Fund Money is Spent

The general fund is the operating fund of the City for general service departments. The general fund has an operating budget of \$66.4 million and a capital budget of \$2.2 million. This fund encompasses the bulk of activities that are traditionally considered basic governmental services such as public safety, culture & recreation, health & social services, and general government.

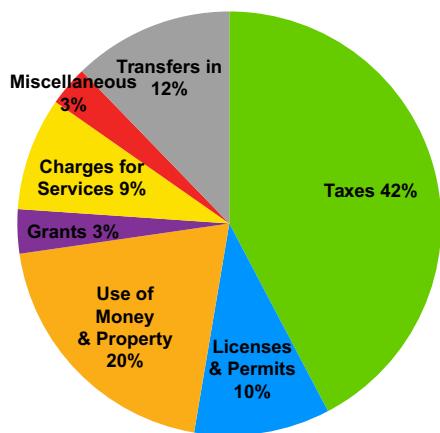
41.8%	<b>PUBLIC SAFETY</b>	(animal control, building inspections, crime prevention, emergency management, flood control, fire police, etc.)
17.6%	<b>CULTURE &amp; RECREATION</b>	(AmeriCorps, arts & cultural affairs, civic center, conference center, library, marina, parks, recreation, etc.)
13.5%	<b>GENERAL GOVERNMENT</b>	(city attorney & legal services, city clerk, city council, city hall & general buildings, city manager, finance, information services, etc.)
9.2%	<b>PUBLIC WORKS</b>	(airport, maintenance of streets, bridges, and sidewalks, snow removal, street cleaning, street lighting, traffic control, etc.)
6.3%	<b>COMMUNITY &amp; ECONOMIC DEVELOPMENT</b>	(economic development, housing and community development, neighborhood development, planning and zoning, etc.)
6.4%	<b>TRANSFERS OUT</b>	(to funds other than General Fund)
3.0%	<b>CAPITAL PROJECTS</b>	(City infrastructure improvements or major equipment purchases)
1.4%	<b>HEALTH &amp; SOCIAL SERVICES</b>	(community health, health regulation and inspection, human rights, etc.)
0.9%	<b>DEBT SERVICE</b>	(government capital projects, tax-increment financing [TIF] capital projects)



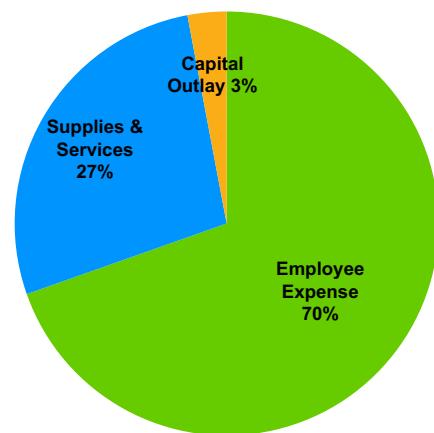
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## GENERAL FUND REVENUE & EXPENDITURES

### General Fund Operating Sources



### General Fund Operating Uses

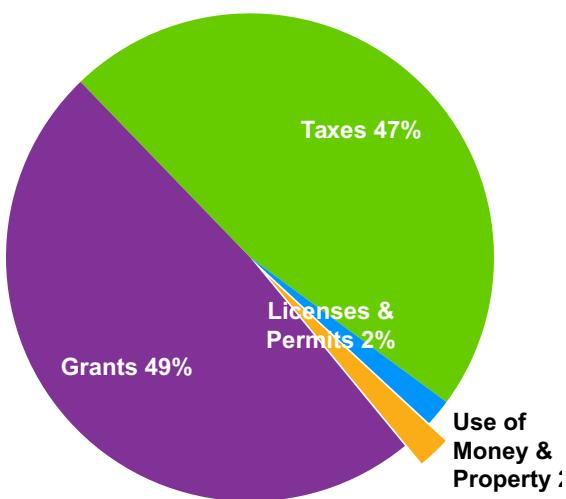



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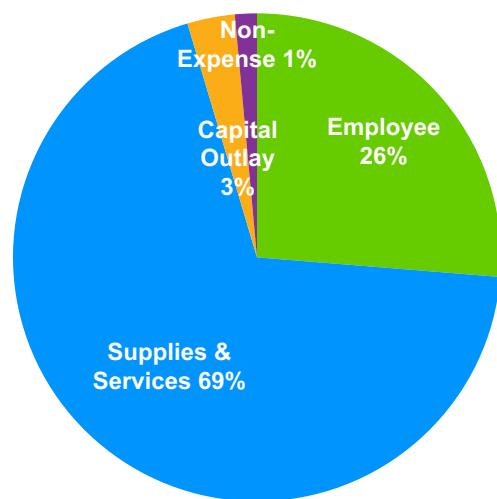
## SPECIAL REVENUE FUNDS

The special revenue funds have an operating budget of \$17.8 million and a capital budget of \$14.7 million. Special revenue funds are used to account for specific revenues that are legally restricted to expenditure for particular purposes. The City's special revenue funds include: Employee Benefits; Community Development; Road Use Tax; Section 8 Housing; Tort Liability; Special Assessments; Tax Increment Financing; HUD Disaster Relief; Housing Trust; Cable TV; and Library Expendable Gifts.

### Special Revenue Operating Sources



### Special Revenue Operating Uses

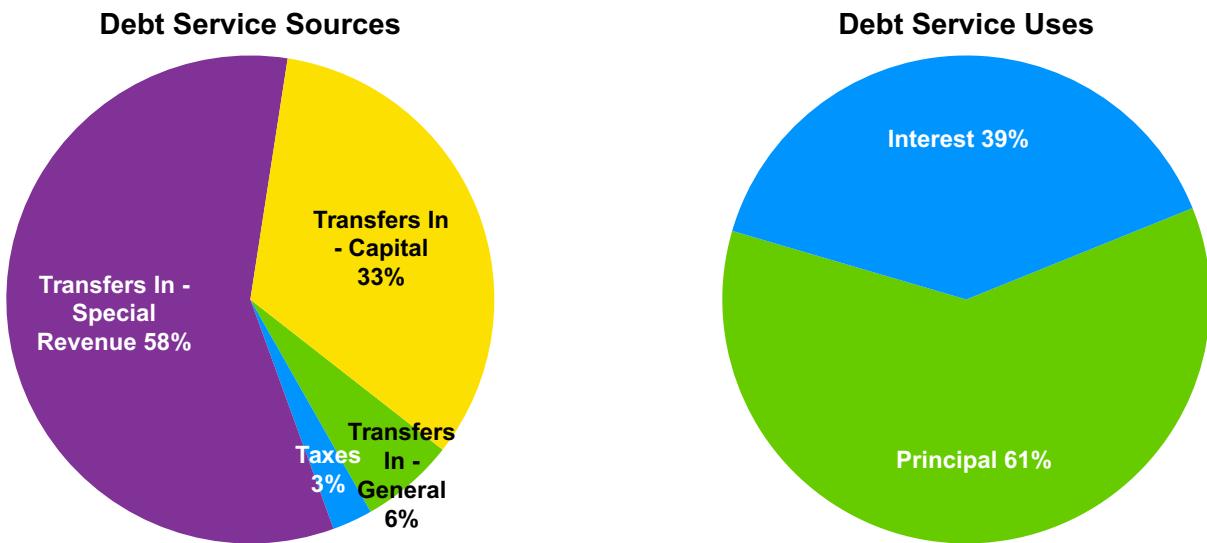


Special Revenue Funds budgets are shown in the Financial Summaries section.

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## DEBT SERVICE FUND

The debt service fund has an operating budget of \$11.0 million. The debt service fund is used to account for the accumulation of resources and payment of general obligation bond principal and interest from governmental resources and special assessment bond principal and interest from special assessment levies when the government is obligated in some manner for the payment.



Additional information on the Debt Service Fund is shown in the Debt Summaries section.

## ENTERPRISE FUNDS

Enterprise funds are expected to be self-supporting and expected to be funded entirely from user fees for services. Except for Transit, no tax revenues are used for these activities in the FY21 budget. A transfer from the general fund to the Transit fund is budgeted to fund transit operations in the City. Each utility transfers revenue to the general fund for general government services. Transfers from the utilities in FY 2021 to support general government services total \$4,642,535.

• Sewer Utility	\$1,682,275
• Stormwater Utility	\$608,650
• Parking	\$172,088
• Water Utility	\$567,194
• Solid Waste	\$1,191,482
• Landfill	\$420,846

Enterprise Funds budgets are shown in the Financial Summaries section.

## INTERNAL SERVICE FUNDS

Internal service funds provide goods or services to other department within the City, with full costs to be recovered. An example of this would be the City's Garage Service. These expenses are included in both the department budget providing the service, as well as in the budget of the department receiving the service. To avoid double counting, the appropriated budget includes only the budgets for the departments receiving internal services (Engineering Service \$1,877,386 and Garage Service \$2,285,188).

## STAFFING CHANGES

The City of Dubuque has 719.44 (FTE) employees budgeted in FY 2021. This represents a net increase of 9.35 FTE's from FY 2020.

Since 1981, the city has minimized the number of positions added. The adopted budget provides funding for a net decrease of 9.35 FTE's related to general fund departments.

Funding has been changes to include the following changes to FTE's:

- The Library eliminated a full-time Librarian I -1.00 FTE and added two full-time Library Aides +2.00 FTE.
- Parks staff changes resulted in a net change of +0.53 FTE and include the following: Laborer II -3.22 FTE, Laborer II Storm -0.11 FTE, Laborer I +3.75 FTE, and Laborer I Storm +0.11 FTE.
- The Human Rights Department transferred the full-time Strategic Workforce Equity Coordinator -1.00 FTE to the Human Resources Department +1.00 FTE.
- Police added a full-time School Resource Officer +1.00 FTE.
- Engineering eliminated a full-time Engineering Technician -1.00 FTE, added a full-time Camera Systems Technician +1.00 FTE, added a Civil Engineer I +1.00 FTE, and downgraded a seasonal Engineering Aide -0.50 FTE to a seasonal engineering intern +0.25 FTE.
- Fire added full-time firefighter +1.00 FTE as part of the plan for a new west end firestation.
- Health Services upgraded part-time Animal Control Officer -0.72 FTE to full-time Animal Control Officer +1.00 FTE.
- The Water Department upgraded a part-time Water Meter Service Worker I -0.80 FTE to a part-time Water Distribution Maintenance Worker +0.50 FTE, and upgraded a Water Meter Repairworker I -1.00 FTE to a Water Meter Repairworker II +1.00 FTE.
- The Public Works Department moved two full-time Truck Drivers -2.00 FTE to two full-time Utility Workers +2.00 FTE, eliminated a Traffic Signal Technician II -1.00 FTE, and upgraded a part-time Clerical Assistant -0.68 to full-time Secretary +1.00 FTE.
- The Housing and Community Development Department eliminated a full-time Resiliency Grant Administrator -1.00 FTE, added an Assistant Housing Director +1.00 FTE, added a FTE Nuisance Specialist +1.00 FTE, and eliminated a seasonal Inspector I -0.30 FTE. Other upgrades transitions include: upgrade full-time Inspector I -1.00 FTE to a full-time Inspector II +1.00 FTE, move two full-time Assisted Housing Specialists -2.00 FTE to two full-time Family Self-Sufficiency Coordinators +2.00 FTE, increase full-time resiliency coordinator from -0.25 FTE to +1.00 FTE.
- The Public Information Office upgraded a part-time Communications Assistant -0.75 FTE to a full-time Communications Assistant +1.00 FTE and reduced a part-time Communications Specialist from -0.88 FTE to +0.75 FTE.
- The City Clerk's Office eliminated a seasonal Clerical Assistant -0.50 FTE and a seasonal Intern -0.31 FTE.
- The Finance Department eliminated a full-time Budget Manager -1.00, added two full-time Budget & Financial Analysts +2.00, moved a full-time Senior Budget Analyst -1.00 FTE to a full-time Budget & Financial Analyst +1.00 FTE, upgraded a part-time Confidential Account Clerk -0.75 FTE to a full-time Secretary +1.00 FTE, and added a seasonal Intern +0.51 FTE.
- The Building Department added a full-time Custodian +1.00 FTE.

<b>Total FTE's FY 2020</b>	<b>710.09</b>
FT Librarian	-1.00
FT Library Aides	+2.00
Seasonal PT Parks Laborer II	-3.22
Seasonal Parks Laborer II Storm	-0.11
Seasonal Parks Laborer I	+3.75
Seasonal Parks Laborer I Storm	+0.11
FT School Resource Officer	+1.00
FT Engineering Technician	-1.00
FT Camera Systems Technician	+1.00
FT Civil Engineer	+1.00
Seasonal Engineering Aide	-0.50
Seasonal Engineering Intern	+0.25
FT Firefighter	+1.00
PT Animal Control Officer	-0.72
FT Animal Control Officer	+1.00
PT Water Meter Service Worker I	-0.80
PT Water Distribution Maintenance Worker	+0.50
FT Water Meter Repair Worker I	-1.00
FT Water Meter Repair Worker II	+1.00
FT Truck Drivers	-2.00
FT Utility Workers	+2.00
FT Traffic Signal Technician II	+1.00
PT Public Works Clerical Assistant	-0.68
FT Public Works Secretary	+1.00
FT Resiliency Grant Administrator	-1.00
FT Grants Supervisor	+0.25
FT Assistant Housing Director	+1.00
FT Nuisance Specialist	+1.00
Seasonal Inspector I	-0.30
FT Inspector I	-1.00
FT Inspector II	+1.00
FT Assisted Housing Specialists	-2.00
FT Family Self-Sufficiency Coordinators	+2.00
FT Resiliency Coordinator	+0.75
PT Communications Assistant	-0.75
FT Communications Assistant	+1.00
PT Communications Specialist	-0.13
Seasonal City Clerk Clerical Assistant	-0.50
Seasonal City Clerk Intern	-0.31
FT Budget Manager	-1.00
FT Senior Budget Analyst	-1.00
FT Budget & Financial Analyst	+3.00
PT Finance Confidential Account Clerk	-0.75
FT Finance Secretary	+1.00
Seasonal Finance Intern	+0.51
Custodian	1.00
<b>Total Adopted FTE's FY 2021</b>	<b>719.44</b>

## SUMMARY OF PERSONNEL APPROPRIATIONS AND POSITIONS BY DEPARTMENT

Department/Service	Fiscal Year 2019	Fiscal Year 2020 Budget	Fiscal Year 2021 Budget	FY 2019 FTE's	FY 2020 FTE's	FY 2021 FTE's
Police	\$ 8,384,730	\$ 8,691,695	\$ 8,969,386	119.56	120.56	121.56
E911	\$ 1,027,510	\$ 1,086,437	\$ 1,125,732	18.28	19.28	19.28
Fire	\$ 6,372,827	\$ 6,552,552	\$ 6,719,000	90.16	91.16	92.16
Human Rights	\$ 265,767	\$ 350,652	\$ 295,927	5.00	5.00	4.00
Building Services	\$ 738,518	\$ 774,980	\$ 857,385	11.75	11.75	12.75
Health Services	\$ 352,242	\$ 382,402	\$ 393,094	5.58	5.86	6.14
Parks Division	\$ 1,590,165	\$ 1,705,385	\$ 1,743,405	36.68	36.48	37.01
Civic Center	\$ 16,922	\$ 17,309	\$ 19,541	0.15	0.15	0.15
Recreation	\$ 1,672,385	\$ 1,729,271	\$ 1,778,911	46.86	48.00	48.00
Library	\$ 1,807,797	\$ 1,879,164	\$ 1,956,937	34.14	34.14	35.14
Airport	\$ 934,180	\$ 998,995	\$ 981,235	17.96	19.16	19.16
Transportation Services	\$ 2,322,221	\$ 2,376,484	\$ 2,378,802	53.77	53.73	53.73
Engineering	\$ 2,117,881	\$ 2,162,540	\$ 2,241,278	30.23	29.96	30.71
Water	\$ 1,544,325	\$ 1,600,917	\$ 1,629,256	25.87	26.37	26.07
W&RRC	\$ 961,728	\$ 990,095	\$ 980,914	15.00	15.00	15.00
Public Works	\$ 5,083,451	\$ 5,239,946	\$ 5,344,683	91.96	91.96	93.28
Economic Development	\$ 254,245	\$ 252,286	\$ 263,521	3.50	3.75	3.75
Housing & Community Dev.	\$ 1,473,896	\$ 1,737,120	\$ 1,895,132	23.82	27.30	29.00
Planning Services	\$ 562,296	\$ 524,878	\$ 530,791	8.38	8.38	8.38
Personnel Office	\$ 259,215	\$ 265,400	\$ 357,040	3.63	3.63	4.63
Public Information Office	\$ 325,565	\$ 391,362	\$ 379,015	5.00	6.38	6.50
City Council	\$ 76,600	\$ 77,191	\$ 76,892	3.50	3.50	3.50
City Manager's Office	\$ 825,648	\$ 903,392	\$ 937,481	9.77	9.67	9.67
City Clerk	\$ 221,131	\$ 237,725	\$ 202,248	3.31	3.81	3.00
Finance Department	\$ 1,174,355	\$ 1,117,676	\$ 1,217,865	18.94	18.24	20.00
Legal Department	\$ 540,639	\$ 610,353	\$ 621,004	4.62	5.62	5.62
Information Services	\$ 569,896	\$ 616,477	\$ 637,131	9.00	9.00	9.00
Cable TV	\$ 161,147	\$ 164,947	\$ 147,431	2.25	2.25	2.25
<b>TOTAL</b>	<b>\$41,637,282</b>	<b>\$43,437,631</b>	<b>\$44,681,037</b>	<b>698.67</b>	<b>710.09</b>	<b>719.44</b>

## HOW IS THE BUDGET FUNDED?

Property Taxes

General fund, transit, payroll benefit costs, and general liability insurance expenses are supported by property tax dollars. The property tax rate for fiscal year 2021 is 10.14400 per \$1,000 of taxable valuation. It is estimated that a total of \$26,202,568 will be received from property taxes in FY 2021. This represents a decrease of -0.36% from fiscal year 2020. For FY 2021 there is a -0.14% property tax decrease for the City portion of property taxes paid by the average homeowner.

Other Taxes

Other taxes that the City collects include local option sales tax, hotel/motel tax, and tax on agricultural land. In 2021, approximately \$9,345,876 will be received in local option sales tax. This is a 4.17% increase over FY 2020. Of this amount, 50% is for property tax relief (\$4,672,938), 20% is for City facilities maintenance (\$1,794,421), and 30% is for special assessment relief (\$2,691,632). In 2021 approximately \$2,354,015 will be received in hotel/motel tax. By resolution, 50% of this amount is to be used for promotion and encouragement of tourism and convention business and the remaining 50% goes into the General Fund for property tax relief.

#### Licenses and Permits

Fees from licenses include business, beer, liquor, cigarette, dog, cat, bicycle, housing, and other miscellaneous. Fees from permits include building, electrical, mechanical, plumbing, refuse hauling, excavation, subdivision inspection, swimming pool inspection, animal impoundments, and other miscellaneous. The City estimates \$2,050,744 in licenses and permits in FY 2021. Also included are cable TV franchise fees (5%) and utility franchise fees (5% gas & 5% electric). The FY 2021 projection for cable franchise fees is \$570,000 and utility franchise fee projection is \$5,398,786. The utility franchise fees are all used for property tax relief.

#### Use of Money and Property

This category includes interest and investment earnings collected, rent received from City owned property, and lease revenue, which is estimated at \$15,630,983 in FY 2021. The gaming related leases generate the most revenue. The lease with the Dubuque Racing Association (DRA) includes collection of 1% of coin-in and unadjusted drop and a distribution of profit from the DRA of 50%. Diamond Jo also pays a parking lease. City Council's policy is to use 100% of the DRA distribution of profit to support the Capital Improvement Budget and the total received from DRA operating and taxes is split 100% for property tax relief and 0% for capital projects. Gaming leases are projected to be \$5,770,062 in FY 2021. Riverfront leases are expected to generate \$2,988,163 in FY 2021.

#### Intergovernmental Revenue

Intergovernmental revenues are projected to decrease 57.51% from FY 2020. The city is estimated to receive \$43,327,569 in Federal and State grants, State Road Use Tax Funds, and County Contributions

#### Charges for Services

This includes revenue from charges for services for Water, Sewer, Stormwater, Solid Waste, Transit, Parking and Landfill. Rate increases have been incorporated into all utilities (as shown on the "Fact Sheet" under the Budget Overviews tab). Rate increases were necessary due to a combination of operating costs rising, additional capital projects to support additional debt service and to meet revenue bond covenants. Utility charges are projected to be \$42,834,397. Other charges for services include copy charges, sales of maps and publications, street, sidewalk, and curb repairs, special Police services, Library services, Recreation programs, etc. Other charges for services are estimated at \$3,468,722 in FY 2021.

#### Special Assessments

Special assessments are an additional tax levied on private property for public improvements that enhance the value of the property. In FY 2021, special assessment revenue is estimated at \$360,000.

#### Miscellaneous Revenue

This category includes internal charges for services, proceeds from bonds, and revenues of a non-recurring nature. Miscellaneous revenues are estimated at \$24,556,866 in FY 2021.

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### **ADOPTED CAPITAL IMPROVEMENT PLAN**

The City of Dubuque's Capital Improvement Plan (CIP) represents the City's five-year plan for capital improvements and totals \$198,765,536. Appropriations of funding are made on an annual basis. The capital budget is therefore the first year of the five-year CIP. The approved capital budget for fiscal year 2021 totals \$59,132,225.

The adopted CIP reflects the City's comprehensive plan and the goals and priorities established by the City Council. Funding required to meet the capital needs for FY 2021 totals \$59.1. Approximately 24.93% (\$14.7 million) of this will be provided by issuance of new debt, primarily for stormwater utility related projects (\$7.3 million).

Another funding source representing approximately 5.55% of total sources is operating receipts. Operating receipts come from current year revenues and essentially represent the amount of "cash" or pay as you go financing provided by each enterprise operation.

A major focus of the capital budget and capital improvement plan is the maintenance and refurbishment of existing city facilities. To this end, significant resources are dedicated for these types of projects including, Bee Branch Creek Watershed, Airport, Fire facilities, Civic Center, Grand River Center and Street, Sanitary and Water Improvements.

The following page provides a listing of some of the highlighted projects in the fiscal year 2021 capital budget. **The Capital Budget in the Resident's Guide includes a summary by department of all projects planned through FY 2025.**

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## FY21 ADOPTED CAPITAL BUDGET HIGHLIGHTS

### **Fire**

Ladder & Pumper Truck Replacement - \$408,000  
HVAC Replacement at Fire HQ - \$168,924  
Outdoor Warning Siren Repair/Replacement - \$100,000  
Station 6 Structural, Roof, and Tuckpointing Repairs - \$209,000

### **Leisure Services**

Eagle Valley Park Development - \$180,447  
Westbrook Park Phase II - \$214,000  
Jackson Park Amenities Improvements - \$250,000  
Ash Tree Removal and Tree Replacement - \$275,000

### **Library**

Landscaping and Plaza Redesign - \$100,202

### **Water**

Water Meter Replacement Program - \$176,661  
Cottingham Road Water Main - \$187,813  
SCADA & Communications Infrastructure - \$495,000  
Water Main Replacements (Streets) - \$271,375  
Public Lead Line Water Replacement - \$122,470  
Water Line Extensions to New Developments - \$307,500  
Wells, Well Field, and Raw Transmission Piping Repair - \$250,000  
Water Treatment Plant Condition Assessment and Master Plan - \$115,000  
Tamarack Park Frontage Road Water - \$362,500  
Landfill Frontage Road Water Main Extension - \$121,500  
Althauser St. & Eagle St. Water Main Improvements - \$151,065

### **Water & Resource Recovery Center**

UV Disinfection System Modifications - \$235,000  
Pump Trailer - \$110,000

### **Airport**

Terminal Automated Vehicle Wash Facility - \$227,750  
Rehabilitate Taxiway A - \$350,000

### **Public Works**

Curb Ramp Program - \$423,574  
56,000 GVW Dump Truck Replacement - \$215,000  
Vacuum Street Sweeper Replacement - \$210,000  
Wheel Loader Purchase - \$206,350  
Cab-Over Solid Waste Vehicles - \$596,260  
Hard Surface Deep Cleaning Self-Propelled Unit - \$166,100  
City Tipper Carts - \$280,000

### **Sanitary Sewer Improvements**

Sanitary Sewer Extensions to Existing Developments - \$600,000  
Sewer Utility Master Plan - \$237,000  
CCTV Inspection, Cleaning, and Assessment - \$285,000  
Auburn & Custer Sanitary Sewer Reconstruction - \$316,400  
Heeb Street Sanitary Sewer Reconstruction - \$160,000  
Cedar & Terminal Lift Station & Force Main Assessment and Improvements - \$750,000  
Track Line Sanitary Cleaning and Lining - \$187,790  
Center Place Alley Sanitary Sewer Rehabilitation - \$410,000  
General Sanitary Sewer Replacement - \$200,000

**Stormwater Improvements**

Draintile Program - \$100,000  
Bee Branch Creek RR Culverts - \$17,345,349  
Bee Branch Creek Gate & Pump Replacements - \$5,134,418

**Street Related Improvements**

Street Construction General Repairs - \$100,000  
Chavenelle Rd Reconstruction - \$3,700,000  
Heeb Street Reconstruction - \$300,000  
Southwest Arterial Project - \$550,000  
Southwest Arterial ITS Corridor Development - \$850,000  
Pavement Rehabilitation - Concrete Street Repair, Mill and Asphalt Resurfacing - \$520,000  
Northwest Arterial Eastbound Dedicated Left Turn Lane onto JFK Road - \$180,000  
Sidewalk Program - City-Owned Sidewalk - \$170,000  
Villa Street Retaining Wall - \$1,600,000

**Traffic Improvements**

STREETS Traffic Control Project - \$3,466,250  
Asbury Road Signalization Reconstruction - \$120,000  
Broadband Acceleration and Universal Access - \$136,000

**Engineering Miscellaneous**

Federal Building Renovation - \$446,000  
Riverfront Dock Expansion - \$1,050,000  
Riverfront Leasehold Improvements - \$187,500  
ABC Supply Building Deconstruction - \$417,000  
Third Street Overpass Railing Painting - \$120,000

**Building**

Downtown URD Non-Profit ADA Assistance - \$100,000

**Economic Development**

Greater Downtown Urban Renewal District Incentive & Rehab Program - \$392,900  
Workforce Development - \$310,000  
Washington Neighborhood Facade Program - \$120,000

**Transit**

Transit Vehicle Replacement - \$794,824  
Onboard Security Cameras - \$112,740

**Parking**

East 12th & Elm St. Parking Lot Construction - \$589,000

**Housing and Community Development**

Homeownership Assistance - \$566,485  
Lead Based Paint Hazard Control - \$800,000  
Lead Based Paint Hazard Control Grant Match - \$104,166  
Neighborhood Reinvestment Partnership - \$300,000  
Washington Neighborhood Home Purchase Program - \$211,283  
Homeowner Rehabilitation Program - \$155,000  
Bee Branch Healthy Homes Resiliency Grant - \$2,718,000

**City Manager's Office**

Downtown Urban Renewal Area Non-Profit Weatherization Assistance - \$100,000

**Finance**

Department Remodel - \$250,000

**Information Services**

City-Wide Computer Replacements - \$620,023